

## **SOUTH AYRSHIRE COUNCIL**

Minutes of a remote webcast meeting  
on 3 March 2022 at 10.00 a.m.

**Present** Councillors Helen Moonie (Provost), Laura Brennan-Whitefield, Andy Campbell, Douglas Campbell, Iain Campbell, Ian Cavana, Alec Clark, Ian Cochrane, Brian Connolly, Chris Cullen, Ian Davis, Julie Dettbarn, Ian Fitzsimmons, William Grant, Peter Henderson, Hugh Hunter, Mary Kilpatrick, Lee Lyons, Craig Mackay, Derek McCabe, Brian McGinley, Bob Pollock, Phillip Saxton, Arthur Spurling and Margaret Toner.

**Apologies:** Councillors Martin Dowey and Peter Convery.

**Attending:** E. Howat, Chief Executive; D. Gillies, Director – Place; T. Eitringham, Director of Health and Social Care Partnership; C. Caves, Head of Legal, HR and Regulatory Services; T. Baulk, Head of Finance and ICT; L. Reid, Assistant Director – Place; K. Carr, Assistant Director – Place; W. Wesson, Services Lead – HR Payroll and Employee Services; P. Bradley, Professional Design Service – Place; M. Alexander, Service Lead – Housing Services – Place; D. Love, Senior Accountant Capital/Treasury; T. Ingram, ICT; A. Nelson, Co-ordinator, Democratic Services; C. Buchanan, Committee Services Officer; F. Maher, Temporary Committee Services Officer; and E. Moore, Committee Services Assistant.

### **1. Provost.**

The Provost

- (1) welcomed everyone to the meeting;
- (2) intimated that apologies had been received from Councillors Martin Dowey and Peter Convery;
- (3) outlined the procedures for conducting this meeting and advised that part of this meeting would be broadcast live;
- (4) advised that, with the agreement of the Council, the electronic voting system would be utilised. The Council so concurred; and
- (5) advised that Item 11 entitled "Inclusive Investment Opportunity" had been deferred to Special Council on 10 March 2022.

### **The Leader**

Councillor Peter Henderson made a statement on a recent COSLA Convention decision in respect of the situation in Ukraine.

### **2. Sederunt and Declarations of Interest.**

The Chief Executive called the Sederunt for the meeting and having called the roll, confirmed that there were no declarations of interest by Members of the Council in terms of Council Standing Order No. 17 and the Councillors' Code of Conduct.

### 3. Minutes of previous meetings of Council and Panels.

#### (1) Minutes of previous meeting of Council.

The Minutes of South Ayrshire Council of 9 December 2021 and 25 January 2022 (Special) (issued) were authorised to be signed as a correct record.

#### (2) Minutes of previous meetings of Panels.

The Minutes of the undemoted Panels were submitted for information: -

Audit and Governance Panel of 3 November and 1 December 2021.

(ii) Chief Officers Appointments/Appraisal Panel of 4 November, 25 November and 16 December 2021.

(iii) Leadership Panel of 23 November 2021, 30 November 2021 (Special) and 18 January 2022.

In accordance with the Scheme of Delegation and Standing Orders for Meetings, Councillor Henderson, seconded by Councillor McGinley, moved the recommendations as contained in the 'C' paragraph of the Leadership Panel minutes of 18 January 2022 entitled "Treasury Management Mid-Year Report 2021/22"

(copy of minute excerpt issued)

The Council

**Decided:** to agree the terms of the 'C' paragraph.

(iv) Local Review Body of 26 October 2021, and 16 November 2021.

(v) Partnerships Panel of 17 November 2021.

(vi) Regulatory Panel – Licensing of 25 November 2021 and 20 January 2022.

(vii) Regulatory Panel – Planning of 9 November (site visit), 11 November, 3 December (site visit) and 8 December 2021.

(viii) Service and Performance Panel of 16 November 2021 and 11 January 2022.

### 4. Section 112 of the Local Government Finance Act 1992

The Chief Executive

(1) referred to the note on the agenda calling the meeting, to the effect that Members were subject to the provisions of Section 112 of the Local Government Finance Act 1992 which provided that a Member of the Council could not vote on a range of Council Tax issues, including setting or adjusting the rate of Council Tax, if he or she was three months or more in arrears with payment of Community Charge (Poll Tax) or two months in arrears with Council Tax.

(2) indicated that if Section 112 applied to any Member he or she was required to disclose that fact; and

- (3) gave the opportunity to any Member to disclose the fact that Section 112 applied to him or her and indicated that failure to disclose was also an offence.

No Members so declared.

**5. Revenue Estimates 2022/23 Capital Programme 2022/23 to 2033/34 and Carbon Budget 2022/23**

There was submitted a report (issued) of 23 February 2022 by the Head of Finance and ICT advising Members of the issues to be considered in setting the revenue budget for 2022/23, setting the capital budgets for 2022/23 to 2033/34 and setting a Carbon budget for 2022/23.

**Decided:**

- (1) to note the funding proposal as outlined by the Cabinet Secretary for Finance's letter of 9 December 2021 (attached as Appendix 1 of the report);
- (2) to note that the funding levels included within Finance Circular 9/2021, remain provisional until the Finance Order is approved in March/ April 2022;
- (3) to approve the budget proposals for revenue and capital for 2022/23 taking account of the conditions of the settlement that need to be met and incorporating:
  - (i) planned net revenue expenditure on services for 2022/23;
  - (ii) the level of reserves and fund balances held and contributions to/ from these;
  - (iii) the appropriate Band D Council Tax levy for 2022/23 and associated level of bad debt provision for non-collection of Council Tax;
  - (iv) the proposed capital programme for 2022/23 and beyond and associated debt charge implications; and
  - (v) consideration of the financial projections for 2023/24;
- (4) to note the required remuneration for Basic Councillors and the Leader of the Council as determined by The Local Governance (Scotland) Act 2004 (Remuneration), Amendment Regulations 2022, and include appropriate budget provision for all elected member remuneration for 2022/23;
- (5) to approve proposals for Common Good budgets for 2022/23; and
- (6) to present a Carbon Budget for the period 2022/23 in support of the Council's policies on Climate Change.

Councillor Henderson, seconded by Councillor McGinley, moved that the Council should accept the recommendations at (1) to (6) above and approve the proposals of the SNP, Labour, and Independent Members (copies of these proposals were previously issued and form Annex 1 to this Minute).

By way of Amendment, Councillor Davis, seconded by Councillor Iain Campbell, moved that the Council should agree to the Revenue Budget Recommendations for 2022/23, Covid-19 2022/23 budget implications and Carbon Budget set out in the Administration's proposals and to Capital Investment Programme 2022/23 to 2033/34 as set out in the Conservative Group's proposals (copies of these proposals were previously issued and form Annex 2 to this Minute) and confirmed that the Amendment did not seek to amend the proposals relating to the Revenue Budget recommendations for 2022/23, Covid-19 2022/23 budget implications and Carbon Budget set out in the SNP, Labour and Independent Members proposals.

10 Members voted for the Amendment, 15 for the Motion which was accordingly declared carried by the Council.

After detailed discussion and deliberation, the Council

**Decided:**

- (a) to accept the recommendations in the report by the Head of Finance and ICT and to approve the proposals of the SNP, Labour and Independent Members as detailed in Annex 1 which formed part of this Minute; and
- (b) to record their appreciation and thanks for the work undertaken by the Head of Finance and ICT and his Finance Teams and all Officers involved in the budget process.

**6. Treasury Management and Investment Strategy 2022/23**

There was submitted a report (issued) of 23 February 2022 by the Head of Finance and ICT requesting that Members consider the proposed Treasury Management and Investment Strategy for financial year 2022/23.

After lengthy discussion, the Council

**Decided:** to approve the draft Treasury Management and Investment Strategy for 2022/23 as detailed in Appendix 1 of the report.

**7. Housing Revenue Account (HRA) – Revenue Budget 2022/23 and Capital Budget 2022/23 to 2026/27**

There was submitted a report (issued) of 23 February 2022 by the Assistant Director – Place and Head of Finance and ICT seeking approval of the proposed Housing Revenue Account (HRA) Revenue Budget for 2022/23 and the proposed 5-year Capital Budget for 2022/23 – 2026/27.

After discussion the Council

**Decided:**

- (1) to note the decision taken by South Ayrshire Council on 20 January 2021 which approved rent increases of 1.5% per annum and specific rent setting provisions for new build housing for the 3-year period from 2021/22 to 2023/24. Tenants had already been notified of their 2022/23 rental charge in accordance with the statutory requirements;

- (2) to approve the creation of 4 FTE permanent posts (1 FTE Housing Officer – Level 7 and 3 FTE Housing Assistants) as outlined in section 4.4.2 of this report; and
- (3) to approve the 2022/23 HRA Revenue Budget outlined in Appendix 1 of this report and the proposed 5-year Capital Budget as outlined in section 4.6 of this report and Appendix 2.

## **8. Adjournment of Meeting**

The time being 12.05 p.m., the Council agreed to adjourn for 10 minutes.

## **9. Resumption of Meeting**

The Council reconvened at 12.15 p.m.

## **10. Living Wage**

There was submitted a report (issued) of 23 February 2022 by the Head of Legal, HR and Regulatory Services seeking approval of the partial revision to the Council's Pay and Grading Structure up to and including Grade 1, Level 4 in order to embed the Scottish Living Wage by 1 April 2022.

Having thanked the Service Lead – HR, Payroll and Employee Services for the work undertaken in relation to this matter and having acknowledged that it would assist those in the lowest pay grades and following discussion the Council

### **Decided:**

- (1) to note the work that had been completed in the development of a revised Pay and Grading structure taking into consideration the COSLA agreed Job Evaluation System for determining grades;
- (2) to note the work that had been completed in relation to review of pay models to take account of the Gender pay gap;
- (3) to note that the Revenue Budget 2022/23 included provision for the revised Pay and Grading structure;
- (4) to approve the proposed pay model and implementation of a revised Pay and Grading Structure which embedded the Local Government Scottish Living Wage and increased the rates of pay for the Council's lowest paid employees to above the Scottish Living Wage with effect from 1 April 2021;
- (5) to note the agreement with the Trade Unions to backdate the implementation date; and
- (6) to approve that the costs of backdating to 1 April 2021 was met from projected underspend as reported to the Leadership Panel on 15 February 2022.

## 11. Rationalisation of Pay Cycles

There was submitted a report of 25 February 2022 by the Head of Legal, HR and Regulatory Services seeking approval to rationalise the number of pay cycles as part of the Oracle Fusion project

Members acknowledged that this proposal would improve the efficiency of the payroll process and were pleased to note that arrangements were in place to assist those employees who may experience financial difficulty due to the change in payment frequency.

The Council

### Decided:

- (1) to approve the removal of the fortnightly pay cycle and the move of employees to the Council's monthly pay cycle for Local Government Employees (LGE);
- (2) to approve the removal of the supply teacher pay cycle and the move of supply staff to the Council's monthly pay cycle for teaching staff; and
- (3) to agree that the Council make available a pay advance to the employees referred to in 2.1.1 of the report who may require assistance to bridge the gap between their last fortnightly and first monthly pay. This advance would be paid back by these employees over a term agreed with Employee Services, but no later than when they left the Council's employment.

## 12. Note of Motion

### **12.1 A Notice of Motion having been submitted in accordance with Council Standing Order No. 18 Councillor McGinley and Seconded by Councillor Dettbarn - Young Persons' (Under 22s) Free Bus Travel**

'In light of the recent announcement by the Scottish Government to create a free bus access scheme for under 22s, officers from Health and Social Care were requested to investigate ways in which this scheme, or a complimentary initiative, could be established to increase the eligibility age to 30 years for care experienced people in South Ayrshire and to bring back a report to Council after the recess.'

A full debate took place regarding the terms of the Motion, including various questions to the Mover of the Motion and Officers.

**Decided:** unanimously, to agree the terms of the Motion as outlined above.

### **12.2 A Notice of Motion having been submitted in accordance with Council Standing Order No. 18 Councillor Chris Cullen and Seconded by Councillor Peter Henderson – Community Food Pantries.**

'The impact of Covid has further enhanced food insecurity. Pantries enhance communities and were a preventative approach to food poverty, reducing the risk of household hunger.'

Recognising this I ask that Council noted the support provided this year by the Council to the local Food Network in South Ayrshire and asked officers to bring back a report to the Leadership Panel after recess with proposals on the support Council could continue to provide to the local Food Network.'

A full debate took place regarding the terms of the Motion, including various questions to the Mover of the Motion and Officers.

**Decided:** unanimously, to agree the terms of the Motion as outlined above.

**12.3 A Notice of Motion having been submitted in accordance with Council Standing Order No. 18 Councillor Dettbarn and Seconded by Councillor Grant – South Ayrshire Fair Pay Agenda**

UNISON South Ayrshire has welcomed the progress recently made by South Ayrshire Council through the joint work on the consolidation of the Living Wage.

They appreciate that this work has made South Ayrshire Council a more attractive employer with an entry level salary of 3 spinal points above the Scottish Living Wage and have praised our foresight and commitment to this issue.

UNISON South Ayrshire, Council Officers and Elected Members are united in their praise and recognition of the outstanding work of our frontline employees during the Covid 19 pandemic. Council wished to demonstrate our ongoing commitment to the fair pay agenda in South Ayrshire and to continue to reflect our recognition of the dedication and service shown by frontline staff.

Requesting Officers to work with the Trade Unions to develop proposals aimed at paying the Scottish Social Services Council (SSSC) registration fees where it is recognised that this expense may be a barrier to recruitment and/or retention of Social Services employees; and to request a report to the Leadership Panel on the outcome of this work by June 2022.

A full debate took place regarding the terms of the Motion, including various questions to the Mover of the Motion and Officers.

**Decided:** unanimously, to agree the terms of the Motion as outlined above.

**13. Formal Questions**

There were no formal questions.

Meeting finished at 1.10pm





**General Services Revenue Budget  
2022-23**

**and**

**Capital Investment Programme  
2022-23 to 2033-34**

**and**

**Carbon Budget 2022-23**

**Proposals of the SNP, Labour and  
Independent Members**

**3 March 2022**



## Budget 2022-23

It is this administration's fifth year of running South Ayrshire Council and I'm pleased to say that we have, yet again, been able to put forward proposals for a balanced budget in 2022-23.

Firstly, I'd like to take this opportunity to say a heartfelt thank you to our hard-working, dedicated staff. Each and every one of our employees go above and beyond to serve the people and places of South Ayrshire and help us to achieve our ambition of 'making a difference every day'.

I also want to extend my gratitude to everyone who has been involved in putting the budget proposals together. It's really important that we invest our limited resources wisely, and ensure they are targeted where they will have the greatest impact.

Our communities are at the heart of everything we do, and this has been at the forefront of our minds as we allocated our resources for 2022-23.

We know that rising living costs such as energy and food bills are having a huge impact on hardworking families. As a council, we are also affected by rising costs and tax changes such as the imminent increase in National Insurance contributions.

While we have received an additional £2.6 million of non-recurring funding from the Scottish Government, we still face the situation where costs continue to rise due to inflation, and our funding doesn't take these factors into account.

We have therefore had to develop these budget proposals against a very fiscally challenging background. We have had to balance the need to manage our budget effectively, while protecting frontline services and trying to mitigate the impact of any budget decisions on our communities.

We have therefore used £3.1 million from our uncommitted reserves to ensure that our frontline services can continue to deliver for local people. We have also allocated £250,000 from our general reserves on a one-off basis to assist in alleviating financial insecurities of those most in need.

We're investing £88.175 million in our Health and Social Care Partnership, an increase of 11% on last year. This will help residents to grow well, live well, and age well.

We're also proposing a further investment of £6.6 million in education. This will help us to continue to close the attainment gap in South Ayrshire and ensure our children and young people are given the best possible chances in life.

In the current climate emergency, it's vital that we strive towards a green recovery to build a better South Ayrshire for future generations. We're proposing to invest £1.8 million in a brand-new net-zero building in Girvan and are also going cleaner and greener with even further investment in our electric fleet vehicles.

I'm pleased to tell you our partnership work to deliver the Aerospace and Space Programme of the Ayrshire Growth Deal is moving forward, and the Spaceport is now a step closer to lift off. We signed a landmark deal with Glasgow Prestwick Airport and a

launch partner last year, so our continuous shared investment with the UK and Scottish Government of £91.2 million will bring an incredible boost to the local economy for years to come.

In recent years we have invested in a range of projects which have made South Ayrshire a better place to live, such as the brand-new multi-sport campus currently underway at Craigie in Ayr, and the new Maybole Community Campus and Sacred Heart Primary School in Girvan which will both open later this year. We are now further investing in our towns and villages by proposing £460 million for Capital Investment projects from 2022-23 to 2033-34 that will have a positive impact on our communities.

This investment includes:

- An extension at the Early Years Centre at the Space Place in Prestwick.
- An upgrade to the science department at Kyle Academy.
- A gym upgrade for Prestwick Swimming Pool.
- And the continued works at the Riverside Public Realm space.

In addition to these specific projects, our funding also allows for investment in projects within a range of programmes covering Community Facilities, ICT, and the Ayrshire Roads Alliance.

In the last year, we have exceeded our affordable homes target by building innovative core and cluster housing and special housing for looked after children. This will continue as we move forward, highlighting our commitment to provide quality homes across South Ayrshire that meet the needs of our tenants and residents.

Each budget increasingly presents with an array of difficult decisions and this year has been particularly challenging. Last year we were able to freeze Council Tax, however, the economic position and outlook nationally, means that this freeze cannot continue.

We have therefore taken the difficult decision to raise the Council Tax rate by 2.9% in 2022-23. However, households in bands A-D, and those in bands E-F who are entitled to a Council Tax reduction will receive a £150 rebate for 2022-23, which will be funded by the Scottish Government and we have included this in eligible Council Tax bills for next year.

We know that this rise will be disappointing news for residents. I'd like to stress that, while we were unable to avoid this increase, we have ensured it is below the rate of inflation.

This means we can continue to deliver the essential services that our communities rely on every day.

With that, I now bring you the 2022-23 budget proposals of the SNP, Labour and Independent administration.

# Budget Proposal Content

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# Summary Budget Proposals

## 1. General Services Revenue

### Specific Revenue Budget Recommendations for 2022-23:

- (1) to levy a council tax charge of £1,383.96 for Band D, the equivalent of a 2.9 per cent increase over the 2021-22 charge. The resulting Council Tax for all bands is as follows:

**Table 1 - Council Tax bands**

<i>Band</i>	<i>2021-22</i>	<i>2022-23</i>
A	£896.64	£922.64
B	£1,046.08	£1,076.41
C	£1,195.52	£1,230.19
D	£1,344.96	£1,383.96
E	£1,767.13	£1,818.37
F	£2,185.56	£2,248.93
G	£2,633.88	£2,710.25
H	£3,295.15	£3,390.70

**Council tax Band D      £1,383.96**

- (2) to note that council tax income of £63.067m is available to fund service expenditure in 2022-23 net of:
- ◆ a 3.25 per cent bad debt provisions for the non-collection of Council Tax; and
  - ◆ the estimated implications of applying reductions per the Council Tax Reduction Scheme;
- (3) to note that a Council Tax rebate of £150 will be applied to the above stated band rates, on a one-off basis in 2022-23, subject to the receipt of appropriate funding from the Scottish Government, to every household in receipt of Council Tax Reduction in any Band and to provide £150 to all other occupied households in Bands A to D
- (4) to utilise Aggregate External Finance of £238.799m to fund planned expenditure. This includes the additional £2.550m of non-recurring revenue funding allocated to the Council by the Scottish Government in late January 2022;
- (5) to utilise uncommitted reserves of £3.096m to assist in funding planned expenditure; and

- (6) to approve 2022-23 net service expenditure of £216.787m as shown in Table 2, excluding Health and Social Care Services, below:

**Table 2 – Planned funding and expenditure 2022-23**

	£m	£m
<b>Funding:</b>		
Council Tax income		63.067
Aggregate External Finance (AEF)		238.799
Use of reserves		3.096
<b>Total anticipated SAC funding</b>		<b>304.962</b>
Less funding contribution to South Ayrshire HSCP		88.175
<b>Total anticipated funding (excluding HSCP)</b>		<b>216.787</b>
<b>Expenditure:</b>		
<b>Base expenditure:</b>		
Base net service expenditure		192.447
<b>Updated service expenditure:</b>		
Pay awards, increments, payroll turnover etc.	5.525	
Key Strategic Objectives ( <b>Appendix 2</b> )	7.698	
Improving educational attainment (specific grant funded)	2.351	
Gaelic initiatives (specific grant funded)	0.015	
Early Learning and Childcare expansion (specific grant funded)	9.792	
Revised debt charges ( <b>Appendix 8</b> )	0.481	25.862
<b>Efficiency measures:</b>		
Previously approved efficiencies ( <b>Appendix 3</b> )	(0.630)	
New efficiencies/savings proposed ( <b>Appendix 4</b> )	(0.892)	(1.522)
<b>Total planned net service expenditure (excluding HSCP)</b>		<b>216.787</b>

- (9) to note that the planned expenditure of £216.787m shown, excluding Health and Social Care incorporates:

- ◆ directorate base expenditure from 2021-22 totalling, £192.447m;
- ◆ additional service expenditure of £13.223m for pay, corporate adjustments and additional investment in key priorities;
- ◆ spending of £2.351m for improving educational attainment allocated to schools across the council area as specified by the Scottish Government;
- ◆ spending of £0.015m for Gaelic initiatives;
- ◆ spending of £9.792m for the expansion of Early Learning & Childcare;
- ◆ increased debt charge expenditure of £0.481m per **Appendix 8** to reflect the updated Capital Investment Programme detailed in **Appendix 6 and 7**;
- ◆ previously approved saving measures of £0.630m, per **Appendix 3**; and
- ◆ new saving proposals of £0.892m outlined in **Appendix 4**.

A directorate service expenditure analysis of the above is shown in **Appendix 1**.

- (10) to allocate funding to the South Ayrshire Health and Social Care Integrated Joint Board of £88.175m, as shown in Table 3 below, to be added to the £8.300m of



funding provided by the Scottish Government via Health to ensure desired outcomes for Social Care in 2022-23 as follows:

**Table 3 – Health and Social Care Partnership funding 2022-23**

	£m	£m
<b>Funding:</b>		
Base contribution		76.995
Additional funding provided for:		
Expenditure pressures	9.011	
Criminal Justice Social Work (specific grant funding)	2.169	11.180
<b>SAC contribution</b>		88.175
Scottish Government funding via Health		8.300
<b>Anticipated HSCP funding 2022-23</b>		96.475

- (11) to note that the funding made available to the Health & Social Care Partnership from the Council represents a 11 per cent increase over the comparable previous years funding allocation;
- (12) to increase remuneration for all councillors in line with the uplift included in the Local Governance (Scotland) Act 2004 (Remuneration), Amendment Regulations 2022;
- (13) to note that the approved Council Financial Strategy is to aim to maintain uncommitted reserves at 2 per cent of net expenditure to meet the potential cost of unforeseen liabilities. This equates to circa £6.1m for 2022-23, inclusive of the Council's delegated Health and Social Care Partnership spending;
- (14) to note that the latest projected uncommitted balances on the Council's General Reserves at 31 March 2022, as considered by the Leadership Panel of 15 February, is estimated to be £11.779m, or 3.9 per cent of planned future expenditure;
- (15) to note that further efficiencies/savings will be necessary to achieve a balanced budget for 2022-23, as shown in **Appendix 5**;
- (16) to approve the 2022-23 revenue and capital budgets for Common Good Funds as stated in **Appendix 9 and 10**;
- (17) for officers to continue the review that commenced in 2021-22 and bring forward proposals to address the deteriorating financial position of the Common Good Funds; and
- (18) to agree to allocate £0.250m of resources from General Reserves on a one-off basis in 2022-23 to assist in alleviating financial insecurity of those most in need and to augment any additional funding provided by the Scottish Government for this purpose. The funding to be considered by the Addressing Future Needs working group that has recently been established who will bring forward proposal for its use to Leadership Panel in due course.

### Specific Budget Recommendations for 2022-23 to 2033-34:

- (1) to note that the current ten-year Capital Investment Programme 2021-22 to 2030-31 was approved by the Council on 4 March 2021. Progress on the current programme continues to be regularly reported to Leadership Panel;
- (2) to note that a review of the capital programme has been undertaken and has resulted in the re-profiling of several projects to better reflect current projected timelines and in some cases, budgets increased or reduced to reflect more accurate anticipated project spend levels. Further details on the process undertaken are outlined in **Appendix 6**;
- (3) to note that the ten-year programme timeframe has been extended, as agreed by Leadership Panel in October 2021, to a twelve-year programme and now includes investment spend up to 2033-34, per the Council's Capital Investment Strategy. This longer term allows a greater flexibility in the planning of significant capital investment, which tends to have long lead in times, and will ensure adequate preparation and planning in terms of operational service activity.
- (4) to note that the approach to capital asset management has allowed the budget setting process for 2022-23 to incorporate a bid process for new capital investment;
- (5) to note that £57.208m of additional investment is being brought forward for inclusion in the twelve-year capital investment programme;
- (6) to note that funding of £56.050m is available across the twelve-year timeframe resulting in over programming of £1.158m. It is anticipated that this over programming will be met by slippage across the programme and therefore no adjustment is currently proposed to the additional investment being brought forward for inclusion; and
- (7) to approve the overall twelve-year Capital Investment programme (inclusive of projects brought forward from 2021-22 to be completed in future years) which stands at £459.751m as detailed in **Appendix 7** along with the estimated debt charge (revenue) implications of the borrowing required to undertake the programme as outlined in **Appendix 8**.

### 3. Covid-19 2022-23 budget implications

#### Specific Revenue Budget Recommendations for 2022-23:

- (1) to note that the Leadership Panel of 15 June 2021 approved a programme of activity to support communities during the recovery from Covid-19. In addition, the panel approved a revised cost impact/loss of income funding requirement for 2021-22. Despite the recent increased restrictions brought about by the Omicron variant, the recovery activity continues;
- (2) to note that a review was undertaken in December 2021 to assess whether the revised funding allocated earlier in the year for loss of income/additional expenditure was still needed given the removal of many Covid-19 restrictions, resulting in various funds being returned to the Covid-19 reserve to be utilised in future years;
- (3) to note that the latest projected uncommitted balances on the Covid-19 Reserves as at 31 March 2022, is estimated to be £3.388m
- (4) to note that, like last year, a cost exercise has been carried out by services to provide an initial estimate of the likely cost of the pandemic continuing to impact on Council service provision for 2022-23. The estimated cost impact is shown in the table below:

Covid-19 direct service provision cost impact	£m
<b>Category:</b>	
Increased service provision cost	1.007
Loss of service income	1.633
<b>Total impact</b>	<b>2.640</b>

The above identified cost impact only includes the effect on direct Council service provision. It does not include the continuing cost of supporting the local community or local businesses which is currently being funded through a variety of Scottish Government grant funded schemes.

- (5) to approve the allocation of £2.640m of funds to services from the uncommitted Covid-19 reserve to meet the anticipated increased service provision costs and loss of income and to note that following this allocation, a balance of £0.748m will remain in the uncommitted Covid-19 reserve; and
- (6) to note that a review of the funds allocated to services per (5) above will be undertaken periodically during the year and any unused funds or funds no longer required will be returned to the Covid-19 reserve for use in future years.

## 4. Carbon Budget 2022-23

- (1) This year sees the introduction of South Ayrshire Council's second carbon budget. This comes in the context of a nationally declared Climate and Ecological Emergency and following COP26 held in Glasgow last year. The clear need for action has never been greater or more compelling.
- (2) In October 2020 South Ayrshire Council adopted stretching targets for the reduction of the organisation's greenhouse gas emissions, with the aim of delivering against the council's public sector climate change duties as well as its moral and ethical obligations in this area. At the same time the council also committed to make a green recovery from Covid-19. This commitment intends to ensure that the disruption brought by the pandemic is harnessed as an opportunity for positive change while leaving the negative behaviours, habits and impacts of both the pre Covid-19 era and the pandemic in the past. By moving forward in ways which build and develop on the positives we will be best placed to deliver a resilient and low carbon future with a focus on wellbeing and future generations. The carbon budget is a key mechanism to deliver against these commitments while ensuring individual service needs and delivery is at the heart of how this is achieved.
- (3) Total accounted carbon emissions of the council in relation to electricity, direct fossil fuel use and grey mileage equated to 19,424.47 TCO<sub>2e</sub> in 2019-20. The carbon budget for 2022-23 set out below considers the spend and trajectory the organisation needs to be on to meet its targets, as well as the historic carbon emissions required by individual service areas to provide for service delivery and meet the needs of the people of Ayrshire.

Directorate	TCO <sub>2e</sub>
Chief Executive	523.38
Health & Social Care	1,099.33
People (of which Education is 5,545.93 TCO <sub>2e</sub> )	8,468.04
Place	4,035.46
Ayrshire Roads Alliance	1,452.49
<b>Total Carbon Budget 2022-23</b>	<b>15,578.70</b>

\*Note Total Carbon Budget 2021-22 was 16,683.55 TCO<sub>2e</sub>

- (4) This approach is in its infancy and there are many unknowns about potential future opportunities and indeed challenges in relation to climate change solutions in the years between now and our 2030 and 2045 target dates. However, it is only with improved understanding of how our emissions relate to the services we provide and the levels that we need to be aiming for that we can begin to adapt to deliver in a way that is fit for a resilient low carbon future. This is what the carbon budget seeks to do, taking our engagement and consideration of this critical agenda to new levels with its introduction. All services continue to be involved in the development of our annual carbon budget, and all will be central to the delivery of our climate change and sustainable development targets and ambitions going forward.
- (5) Further background and details on the new Carbon budget 2022-23 and the specific service-based target allocations are shown in **Appendix 11**.

## 5. Key Budget Risks

- (1) Within the budget proposals there are a number of inherent assumptions in arriving at figures and budget provisions and therefore risks, uncertainties and cost pressures that may be faced if costs change or new pressures emerge.
- (2) The following key risks and issues are highlighted in the context of this budget:
  - (1) The risk associated with using one off measures (surplus) to balance the budget in contrast to securing recurring funding through an increase in Council Tax income or through identifying additional savings;
  - (2) The continued uncertainties arising from the COVID Pandemic;
  - (3) Outstanding pay award settlements and the implications of the National Living Wage for external service providers;
  - (4) The impact of the wider economic climate on a range of factors including inflation, interest rates, employment, tax and income levels and service demands;
  - (5) Cost pressures, particularly demographic demand, exceeding budget estimates;
  - (6) Unplanned capital investment requirements and the associated cost;
  - (7) The ability to continue to meet the expectations of our communities within a period of fiscal constraint; and
  - (8) The impact of any further reduction in reserves would have on the Councils financial resilience and sustainability and in turn financial capacity to respond to unforeseen events or unbudgeted costs.
- (3) As many of the risks identified are out with the control of the Council, continual monitoring of each will be undertaken with updates and suggested required action provided to Leadership Panel as part of the normal financial budget monitoring arrangement throughout 2022-23. Any changes will also be factored in to future medium and long-term financial plans.

### Directorate Service Expenditure Analysis

	Chief Executive £	People £	Place £	Misc. Services £	TOTAL £
<b>Base expenditure</b>	<b>16,229,330</b>	<b>123,766,978</b>	<b>40,449,660</b>	<b>12,000,612</b>	<b>192,446,580</b>
<b>Service Expenditure demands:</b>					
Pay awards, increments, payroll turnover etc.	531,690	3,219,958	1,378,776	394,576	<b>5,525,000</b>
Additional investment (Appendix 2)	435,920	4,475,298	2,047,045	739,675	<b>7,697,938</b>
Specific Grant funded expenditure	-	12,067,009	90,991	-	<b>12,158,000</b>
Debt charges (Appendix 8)	-	-	-	481,190	<b>481,190</b>
<b>Efficiency/Savings</b>					
Previously approved savings (Appendix 3)	-	-	(630,000)	-	<b>(630,000)</b>
New savings (Appendix 4)	-	-	-	(892,000)	<b>(892,000)</b>
<b>NET EXPENDITURE</b>	<b>17,196,940</b>	<b>143,529,243</b>	<b>43,336,472</b>	<b>12,724,053</b>	<b>216,786,708</b>
Health and Social Care Partnership funding					88,175,330
<b>OVERALL PLANNED EXPENDITURE</b>					<b>304,962,038</b>

### Additional Investment/ Expenditure Pressures

	£
<b>Chief Executive</b>	
ICT Data Centre – Revenue funded hosting and delivery (phase 1)	200,000
ICT Cyber protection - anti-phishing software contract	90,000
ICT Contractual increases	64,525
Licensing - Taxi inspection cost increase	10,000
Trading Standards & Environmental Health – Contribution to Mortuary Service	8,222
Revenues & Benefits – software contract increases	42,973
Employee Services – Funding to mitigate permanent reduction in income	11,200
Employee Services - Training	5,000
Employee Services – software contract increases	4,000
<b>Total Chief Executive</b>	<b>435,920</b>

<b>People</b>	
Transport costs - ASN contract increase	38,864
Transport costs - Mainstream SPT contract increases	71,881
Schools – copyright licence increase	6,166
ActivPanel equipment and other ICT requirements for the Prestwick Campus	35,000
Ayr Academy new build - unitary charge increase	56,292
QMA new build - unitary charge increase	51,053
PPP – contract inflationary increase	759,042
Craigie Athletics Arena revenue running costs	290,000
Settlement changes - school clothing grant	111,000
Settlement changes – Scottish Disability Assistance	55,000
Settlement changes – Implementation of national trauma training	50,000
Settlement changes – Education Recovery (new teachers)	1,343,000
Settlement changes – 100-day commitment (new teachers)	1,608,000
<b>Total People</b>	<b>4,475,298</b>

Place	
Asset Management – Central Repairs Account increase	100,000
Housing Services – mixed tenure block revenue grants	100,000
ARA investment– SEPA regulation changes for coal tar disposal	100,000
ARA investment – pay uplifts	91,550
Neighbourhood Services – Fuel price increase	172,242
Neighbourhood Services – Transport vehicle cost increase	343,824
Neighbourhood Services - Waste Management – contract increase	700,000
Neighbourhood Services – Domestic and Commercial bin provision cost increase	50,000
Neighbourhood Services – Grounds & Bereavement material price increases	41,573
Planning and Building Standards - additional planning resource to meet the requirements of the new Planning (Scotland) Act 2019.	52,223
Facilities management – contract price increases	50,000
Facilities Management – revenue consequences of capital investment	34,384
Strategic Change team – Current posts made permanent from 1 January 2023 and two new permanent posts form 1 April 2022.	159,249
Settlement changes – Free child burials	5,000
Settlement changes – Private Sector Housing Grant funding	37,000
Settlement changes – Homeless provision	4,000
Settlement changes – Rapid rehousing investment	6,000
<b>Total Place</b>	<b>2,047,045</b>

Miscellaneous Services – held centrally to be allocated	
External Audit – contract fee increases	8,475
Insurance premium – contract increase	111,000
Strathclyde Passenger Transport – requisition increase	41,300
Utility increases - Electricity, Non-Domestic Rates etc.	578,900
<b>Total Miscellaneous Services</b>	<b>739,675</b>
<b>Total - All Directorates/Services</b>	<b>7,697,938</b>



**Previously Approved Savings**

Place	Approved	£
Newton House – new rental agreement	Leadership Panel November 2021	80,000
Contribution from over recovery of rental income from Homeless Temporary Accommodation (Temporary for 2021/22 can be reapplied in 2022-23).	Council March 2021	550,000
<b>Total previously approved savings</b>		<b>630,000</b>

## New Savings Proposals

<i>Service area</i>	<i>Proposal</i>	<i>2021-22 £</i>	<i>Responsible Service Lead</i>
<b>Corporate</b>			
CORP-01	Future Operating Model savings – Supplies & Services, mileage etc	175,000	Corporate Leadership Team
CORP-02	Increase payroll management target	500,000	Corporate Leadership Team
CORP-03	Increase all applicable external fees and charges by 2.9%	217,000	Corporate Leadership Team
<b>Total Corporate savings – All Directorates/Services</b>		<b>892,000</b>	

**Equality Impact assessment matrix** - for each of the new savings proposals can be found at:

[EQIA – Savings Matrix – Budget 2022-23](#)

## Indicative scenario-based Revenue Budget 2023-24

- 1) It is considered good practice when assessing the financial outlook for a future year to apply different assumptions in order to provide a range of possible outcomes depending on a variety of factors. The table below provides an assessment of a best case, mid case and worse case outcome for 2023-24 based on varying a number of factors as outlined in section 2) and 3) below.

	Best Case	Mid Case	Worst Case
	£m	£m	£m
<b>Funding:</b>			
<b>Fixed income source across all scenarios:</b>			
Aggregate External Finance	236.249	236.249	236.249
<b>Variable income source across scenarios (per section 2 below):</b>			
Increase/(decrease) in SG general revenue grant funding	2.219	-	(2.219)
Share of £120m non-recurring 2022-23 LG funding	2.550	2.550	-
Increase in SG funding for HSCP	2.580	1.720	0.860
Council Tax base income	63.067	63.067	63.067
CT increase	2.650	2.018	0.122
<b>Total anticipated funding</b>	<b>309.315</b>	<b>305.604</b>	<b>298.079</b>
<b>Expenditure:</b>			
<b>Fixed expenditure pressures across all scenarios:</b>			
Base net service expenditure	304.962	304.962	304.962
HSCP 3% increase on core SAC funding	2.580	1.720	0.860
Debt charges (per capital investment plan)	2.335	2.335	2.335
<b>Variable expenditure pressures across scenarios (per section 2 below):</b>			
Key Strategic Objectives/ additional investment	2.240	3.359	4.479
Pay uplifts	3.382	4.195	5.801
<b>Total revised expenditure</b>	<b>315.499</b>	<b>316.571</b>	<b>318.437</b>
<b>Initial Budget surplus/(gap)</b>	<b>(6.184)</b>	<b>(10,967)</b>	<b>(20.358)</b>

- 2) In terms of scenario planning a number of the contributing factors in determining the future budget position remain static irrespective of the scenario in question. These are outlined in the Indicative budget statement above as fixed income sources and fixed expenditure pressures.
- 3) There are other contributing assumptions that may vary depending on the outcome of a variety of factors. The table below provides a simple high-level matrix which identifies the different assumption that have been made against each contributing factor in each scenario.

Variable Scenario Factors	Best Case	Mid Case	Worst Case
Scottish Government General funding	1% increase	Flat cash	1% reduction
Share of £120m non-recurring 2022-23 LG funding	£2.550m mainlined in core settlement	£2.550m mainlined in core settlement	Treated as one off and not mainlined in core settlement
Scottish Government HSCP additionality funding	3% increase	2% increase	1% increase
Council Tax levels	4% increase	3% increase	0% freeze – only increase relates to new build properties
HSCP contribution	Full 3% funding uplift passported through to HSCP otherwise flat cash	Full 2% funding uplift passported through to HSCP otherwise flat cash	Full 1% funding uplift passported through to HSCP otherwise flat cash
Key Strategic objectives/additional investment	Based on 50% of 2022-23 additional investment	Based on 75% of 2022-23 additional investment	Based on similar level of investment as 2022-23
Pay uplifts	1.5% uplift	2% uplift	3% uplift

- 4) Based on the above analysis savings of between £6.184m and £20.358m will be required in order to achieve a balanced budget for 2023-24. There is significant amount of uncertainty across a number of the contributing factors therefore it is difficult to judge with any degree of certainty what actual outcome will occur.

## General Services Capital Investment Programme 2022-23 to 2033-34

### 1. Background

The General Services Proposed twelve-year Capital Investment Programme has been prepared on the basis of a refresh of the previously approved programme and through the introduction of new projects aligned to the process approved in September 2014 for capital investment planning.

The Corporate Asset Management Group has considered capital bids developed during 2021-22 and submitted by services for recommendation by the group for inclusion in the programme. This process was undertaken by services in consultation with elected members and portfolio holders to allow projects to be discussed and developed at an early stage.

Adjustments have been made to the programme to introduce new projects and to ensure funding that is not expended in the current financial year (2021-22) is re-profiled to future years to ensure that projects previously approved by Council are carried out, and other re-profiling of project spend within the programme to ensure the profile of budgets reflect the actual anticipated spend profile.

A total of capital investment programme of £459.751m is proposed for the twelve-year period 2022-23 to 2033-34.

### 2. Proposed new/adjusted projects for inclusion

#### Children & Families investment

**Daily Primary School Surplus Plot – Car Park – (Appendix 7 Ref: 1[a]):** Investment of £110,000 has been added in 2022-23 for the creation of a car park for staff and visitors including 2 accessible spaces.

**Dalmilling Campus - (Appendix 1 Ref: 1[b]):** This project will replace the existing Dalmilling Primary School building with enhanced provision for pupils with additional support needs and facilities for the community and the Health & Social Care Partnership. Funding is split over years 2030-31 (£10,732,000), 2031-32 (£11,947,000) and 2032-33 (£891,000).

**School Refurbishment Programme – Various Projects (Appendix 7 Ref: 1[c]):** Additional funding has been added to the programme to include a total amount of £7,200,000 over three years (£2,400,000 in 2031-32, £2,400,000 in 2032-33 and £2,400,000 in 2033-34) for school refurbishment works.

**Window and Roof Replacement – Various Projects (Appendix 7 Ref: 1[d]):** Additional funding has been added to the programme to include a total amount of £450,000 over three years (£150,000 in 2031-32, £150,000 in 2032-33 and £150,000 in 2033-34) for window and roof replacement works.

## Communities investment

**ARA – Girvan South Pier Repairs (Appendix 7 Ref: 3[a]):** Investment of £128,000 has been added over two years (£8,000 in 2022-23 and £120,000 in 2023-24) for repairs to the harbour wall sheet piling.

**ARA Road Reconstruction and Improvement (Appendix 7 Ref: 3[b]):** Additional funding of £4,500,000 has been added over four years (£1,000,000 in 2022-23, £1,500,000 in 2031-32, £1,500,000 in 2032-33 and £1,500,000 in 2033-34) to continue to provide road users with an improved and safer road network which will have fewer potholes and a smoother surface. The total amount of investment for 2022-23 will be £3,500,000 including the additional £1,000,000 detailed above.

**Cycling Walking and Safer Routes (Appendix 7 Ref: 3[c]):** Funding of £491,000 has been added to the programme to undertake projects linked to specific grant funding provided by the Scottish Government in 2022-23.

**Golf Strategy – Health & Safety Works (Appendix 7 Ref: 3[d]):** Funding of £500,000 has been added to the programme in 2022-23 to upgrade staff welfare accommodation and replace a storm damaged equipment store.

**Mixed Tenure Grant (Appendix 7 Ref: 3[e]):** Investment of £200,000 has been added to the programme over two years (£100,000 in 2022-23 and £100,000 in 2023-24) to support provision of grants to owners in mixed tenure blocks to ensure the Council meets the Scottish Housing Quality Standard requirements and improves the living standards in neighbourhoods and communities.

## Other investment

**Equalities Act – Various Projects (Appendix 7 Ref: 4[a]):** Additional funding has been added to the programme to include a total amount of £900,000 over three years (£300,000 in 2031-32, £300,000 in 2032-33 and £300,000 in 2033-34) to continue to support the ongoing accessibility improvement worked being carried out across the Council's property estate.

**Net Zero Carbon Retrofit (Appendix 7 Ref: 4[b]):** Funding of £1,000,000 has been added to the programme in 2022-23 to determine the financial implications of the required works.

**Property Refurbishment – Various Projects (Appendix 7 Ref: 4[c]):** Additional funding of £3,750,000 has been added to the programme over three financial years (£1,250,000 in 2031-32, £1,250,000 in 2032-33 and £1,250,000 in 2033-34) to continue the funding that will support the ongoing refurbishment of the Council's property estate.

**Rewiring Programme – Various Projects (Appendix 7 Ref: 4[d]):** Additional funding has been added to the programme to include a total amount of £600,000 over three years (£200,000 in 2031-32, £200,000 in 2032-33 and £200,000 in 2033-34) to fund the ongoing rewiring programme in various properties.

**Works to Facilitate Property Rationalisation – Various Projects (Appendix 7 Ref: 4[e]):** Additional funding of £300,000 has been added over three years (£100,000 in 2031-32, £100,000 in 2032-33 and £100,000 in 2033-34) to facilitate property rationalisation.

**ICT – Business Systems (Appendix 7 Ref: 4[f]):** £3,900,000 has been added to the programme over three years (£1,300,000 in 2031-32, £1,300,000 in 2032-33 and £1,300,000 in 2033-34) to continue the renewal, consolidation and replacement of business systems across the Council. Business Systems are the shared software applications that enable and automate business tasks, transactions and data, resulting in employees, customers, and other stakeholders being more efficient and effective, and processes more compliant.

**ICT – End User Computing (Appendix 7 Ref: 4[g]):** Additional funding of £6,700,000 has been added to the programme over three years (£1,400,000 in 2031-32, £1,400,000 in 2032-33 and £3,900,000 in 2033-34) to renew/replace devices and software such as laptops, tablets, smart phones and printers etc, which provide the user interface to other technology-based business processes, information and productivity tools.

**ICT – Information and Data (Appendix 7 Ref: 4[h]):** Funding of £1,260,000 has been added to the programme over three years (£420,000 in 2031-32, £420,000 in 2032-33 and £420,000 in 2033-34) to maintain and upgrade core technology such as storing, managing, transforming and presenting the Council's electronic data resources.

**ICT - ICT Infrastructure (Appendix 7 Ref: 4[i]):** Funding of £390,000 has been added to the programme over three years (£130,000 in 2031-32, £130,000 in 2032-33 and £130,000 in 2033-34) to maintain and upgrade Network communications, Servers, Storage, Operating Systems, Databases, etc.

**Facilitate Introduction of Flexible Working (Appendix 7 Ref: 4[j]):** A further allowance of £300,000 has been added over three years (£100,000 in 2031-32, £100,000 in 2032-33 and £100,000 in 2033-34) to continue the funding that will support the Introduction of Flexible Working.

**Initial Work on Projects for Future Years (Appendix 7 Ref: 4[k]):** Further provision has been made in the programme for initial work on projects in future years in the amount of £450,000 over three years (£150,000 in 2031-32, £150,000 in 2032-33 and £150,000 in 2033-34).

**Ayrshire Growth Deal investment (Appendix 7 Ref: 4[l]):** The expenditure profile has been updated to reflect the most up to date project cost profile and timing of Scottish Government and UK Government contribution expectations. It should be noted that the UK Government funding contribution is expected over a fifteen-year period. UK Government contributions of £2.369m is therefore due to be received beyond the twelve-year time frame of the current investment programme shown. It is likely that further re-profiling will be required as information regarding the exact timing of project spend in later years becomes clearer.

**New Projects – Over programming (Appendix 7 Ref: 4[m]):** An over programming provision of £1.158m has been made in 2033-34 to reflect the fact that the programme is oversubscribed in terms of available funding however it is anticipated that this over programming will be met by slippage across the programme.

## Appendix 7 – Capital Investment Programme: Expenditure 2022-23 to 2033-34

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>1) Children &amp; Families Investment</b>													
Archive and Registration Centre and Ayr Grammar School Project	800,000	-	-	-	-	-	-	-	-	-	-	-	800,000
Carrick Academy (Maybole Campus)	31,448,948	15,000,000	-	-	-	-	-	-	-	-	-	-	46,448,948
Daily Primary School Surplus Plot - Car Park	110,000	-	-	-	-	-	-	-	-	-	-	-	110,000
DeMilling Campus	-	-	-	-	-	-	-	-	10,732,000	11,947,000	891,000	-	23,570,000
Early Learning and Childcare - Multi Year Capital Allocations	5,587,505	1,317,555	-	-	-	-	-	-	-	-	-	-	6,905,060
Education - Digital Inclusion for South Ayrshire Council	5,302	-	-	-	-	-	-	-	-	-	-	-	5,302
Glenburn and St Ninian's Primary Schools/shared campus	5,873,817	1,150,000	-	-	-	-	-	-	-	-	-	-	7,023,817
Givnan All Weather Pitch	800,000	-	-	-	-	-	-	-	-	-	-	-	800,000
Givnan Primary School	-	3,000,000	13,000,000	6,440,000	-	-	-	-	-	-	-	-	22,440,000
ICT Replacement in Schools	220,000	-	-	-	-	-	-	-	-	-	-	-	220,000
Invergarnen New build	12,572	-	-	-	-	-	-	-	-	-	-	-	12,572
Sacred Heart Primary	2,250,000	-	-	-	-	-	-	-	-	-	-	-	2,250,000
School Refurbishment Programme - Various Projects	2,264,710	2,200,000	2,086,226	2,086,226	2,086,226	2,086,226	2,086,226	2,086,226	2,086,226	2,400,000	2,400,000	2,400,000	26,258,292
Southraig Campus	88,000	-	-	-	-	-	-	-	-	-	-	-	88,000
St John's Primary and Wallaceston Early Years Centre	-	-	-	-	2,000,000	10,130,000	4,000,000	-	-	-	-	-	16,130,000
Window and Roof Replacement - Various Projects	285,888	150,000	150,000	150,000	150,000	150,000	200,000	200,000	200,000	150,000	150,000	150,000	2,085,688
	49,736,542	23,817,655	15,236,226	8,676,226	4,236,226	12,366,226	6,286,226	2,286,226	13,018,226	14,497,000	3,441,000	2,550,000	155,147,679

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>2) Health &amp; Social Care investment</b>													
Scheme of Assistance	680,395	680,000	500,000	600,000	600,000	600,000	600,000	600,000	600,000	-	-	-	5,460,395
North Ayr Health and Care Facility	-	-	-	-	-	-	-	-	9,000,000	-	-	-	9,000,000
	680,395	680,000	500,000	600,000	600,000	600,000	600,000	600,000	9,600,000	0	0	0	14,460,395





	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2031-32	2032-33	2033-34	2030-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>3) Communities Investment</b>													
<b>AVT Leisure Facility</b>	21,000,000	22,000,000											43,000,000
Ayrshire Roads Alliance - Bridge works	790,571	278,000	362,000	200,000									1,630,571
Ayrshire Roads Alliance - Bridge works (Bridge of Coyle Deck Replacement)	50,000												50,000
Ayrshire Roads Alliance - Gilvan Harbour Jetty Repairs	310,000												310,000
Ayrshire Roads Alliance - Gilvan South Pier Repairs	8,000	120,000											128,000
Ayrshire Roads Alliance - LED replacement	231,951					100,000	100,000	100,000					631,951
Ayrshire Roads Alliance - Local Flood Risk Plan	172,586	64,000	64,000	64,000	64,000								428,586
Ayrshire Roads Alliance - Road Reconstruction and Improvement	3,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	2,500,000	1,500,000	1,500,000		1,500,000	28,000,000
Ayrshire Roads Alliance - C12 Dunure Slope Stabilisation	188,000												188,000
Ayrshire Roads Alliance - EV Charging Infrastructure	100,000	100,000	120,430										320,430
Ayrshire Roads Alliance - 20mph Infrastructure	23,708												23,708
Ayrshire Roads Alliance - Street Lighting	204,711	250,000	250,000	250,000	250,000								1,204,711
Ayrshire Roads Alliance - Traffic Signals Renewals Programme	180,000	140,000											330,000
Roads Alliance - B734 Pihgarnach Slope Stabilisation and Safety Barrier	2,000												2,000
Ayrshire Roads Alliance - New Traffic Signals	200,000												200,000
Facilities to assist with tourist and visitor facilities	159,507												159,507
Bealsie Park - Additional Works	680,000												680,000
CCTV Public Space Infrastructure	375,000												375,000
Cemetary Infrastructure Project	2,304,044	500,000	250,000	100,000	100,000								3,254,044
Citadel Enhancement works	15,000												15,000
Craigie Additional Sporting Facility	4,700,000												4,700,000
Craigie Park Sport for All facility Development	200,000												200,000
Cycling Walking Safer Routes (grant funded works)	491,000												491,000
Golf Strategy - Health & Safety works	500,000												500,000
Green Waste / Household Recycling and Waste Transfer Station	4,000,000	4,150,000	4,000,000										12,150,000
Mason's Crematorium Upgrade of drainage	242,500												242,500
Maybole Town Centre Regeneration - Town Hall	221,632												221,632
Maybole Town Centre Regeneration - Public Realm Improvements to the High Street	608,375	259,875											868,250
Northfield Bowling Centre Refurbishment	525,000												525,000
Place Plans	1,050,000												1,050,000
Public Conveniences - Various Projects	372,333												372,333
Rozelle House	200,000												200,000
Troon Cemetary Extension	26,832												26,832
VAT Recovery funds Investment	460,000												460,000
Mixed tenure grant	100,000	100,000											200,000
	44,200,769	30,461,875	7,544,430	3,114,000	2,914,000	2,600,000	2,600,000	2,600,000	2,600,000	1,500,000	1,500,000	1,600,000	103,137,056

	2022-23	2023-24	2024-25	2025-26	2025-27	2027-29	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
4) Other investment													
<b>Buildings</b>													
Developers' Contribution related projects	1,868,697												1,868,697
Depot Improvement Throughout South Ayrshire Council - Walker Road Depot - Transfer station	292,270	250,000											542,270
Depot Improvement Throughout South Ayrshire Council - Additional Works	94,000												94,000
Equalities Act Budget - Various Projects	207,170	300,000	300,000	300,000	300,000	300,000	350,000	350,000	350,000	300,000	300,000	300,000	3,657,170
Riverside Project	2,495,795	1,800,000											4,295,795
Net Zero Carbon Retrofit	1,000,000												1,000,000
Office and Welfare Facilities at Bridge Street, Ginnan	1,650,000												1,650,000
Property Refurbishment - Various Projects	1,164,408	1,150,000	1,250,000	1,250,000	1,250,000	1,500,000	1,500,000	1,500,000	1,500,000	1,250,000	1,250,000	1,250,000	15,814,408
Refurbishment and Extension to King George V Changing Facilities	300,000												300,000
Relocation of Archive Centre	850,000												850,000
'Renewable Heat Incentive Certifications	10,000												10,000
Rewiring Programme - Various Projects	200,000	200,000	200,000	200,000	200,000	250,000	250,000	250,000	250,000	200,000	200,000	200,000	2,600,000
Works to Facilitate Property Rationalisation - Various Projects	1,314,364	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	100,000	100,000	100,000	2,614,364
<b>Information Technology</b>													
Business systems	6,229,619	673,600	852,600	752,600	1,350,000	1,165,000	1,231,000	1,231,000	1,165,000	1,300,000	1,300,000	1,300,000	18,550,419
End User Computing	3,524,000	1,652,000	4,006,000	1,594,000	1,534,000	3,410,000	1,344,000	1,344,000	3,910,000	1,400,000	1,400,000	3,900,000	29,018,000
Information & Data	330,000	450,000	300,000	450,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	4,890,000
ICT Infrastructure	684,000	655,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	2,649,000
<b>Other</b>													
Facilitate Introduction of Flexible Working	385,000	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	100,000	100,000	100,000	1,685,000
Initial Work on Projects For Future Years	173,857	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,623,857
Project Management Costs	95,000												95,000
Repair & Renewal (works funded by contribution)	411,312												411,312
Economic Regeneration													
Ayrshire Growth Deal	11,634,790	15,890,898	29,900,000	11,932,000	4,000,000	6,300,000	5,500,000	6,000,000					91,157,688
Hanger space (GPA)	1,786,607	1,000,000											2,786,607
Future Years													
New Projects - Overprogramming												(1,157,848)	(1,157,848)
	35,710,889	24,321,499	37,238,600	15,808,600	9,494,000	13,925,000	11,175,000	11,675,000	8,175,000	5,350,000	5,350,000	8,692,152	187,005,740
<b>Total 12 year Capital Investment programme</b>	131,328,576	73,230,929	60,524,255	20,298,825	17,204,226	29,491,226	20,651,226	17,161,226	33,393,227	21,347,000	10,291,000	10,742,152	459,750,070

# Appendix 7 – Capital Investment Programme: Funding 2022-23 to 2033-34

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>Capital Grant</b>													
General Capital Grant	8,577,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	107,577,000
<b>Specific Capital grants:-</b>													
Specific Capital Grant - Cycling, Walking & Safer Routes	491,000												491,000
	9,068,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	108,068,000
<b>Additional funding identified</b>													
Anticipated capital receipts	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	200,000	200,000	200,000	2,850,000
Ayrshire Growth Deal Grant due in year	10,926,407	11,081,171	11,034,093	14,452,730	2,730,408	2,957,880	2,844,593	3,184,953	1,385,517	758,621	758,621		62,094,783
Ayrshire Growth Deal Deferred Grant due - Note further Government deferred grant of £2.369m is due to be received in 2034-35.				1,058,262	1,453,055	1,453,055	1,453,055	1,414,630	1,414,629	1,414,630	332,380	1,542,152	11,535,849
Developers contributions to match expenditure	1,868,687												1,868,687
Other Contributions - Grants / CFCR / CRA/R&R	786,302												786,302
	13,841,406	11,331,171	11,264,093	15,760,993	4,433,463	4,680,736	4,547,649	4,849,583	3,030,147	2,373,250	1,291,000	1,742,152	79,145,641
<b>Borrowing</b>													
Prudential borrowing	107,710,787	53,140,030	21,371,256	8,116,826	3,984,226	13,941,226	5,911,228	1,911,226	24,143,227	12,147,000	2,173,250	1,414,630	255,964,910
Ayrshire Growth Deal borrowing - Increase(decrease) to Prudential borrowing required based on spend and grant profile	708,383	4,809,728	18,865,907	(3,578,983)	(183,463)	1,888,284	1,202,351	1,400,417	(2,780,147)	(2,175,250)	(2,175,250)	(1,414,630)	16,572,319
	108,419,170	57,949,758	40,237,163	4,537,833	3,800,763	15,830,480	7,113,577	3,311,643	21,363,080	9,973,750	0	0	272,537,229
<b>Total funding requirement</b>	131,323,576	79,280,929	60,521,256	20,288,826	17,234,226	29,451,226	20,651,226	17,161,226	33,333,227	21,347,000	10,291,000	10,742,152	459,150,670

## Appendix 8 – Capital Investment Programme: Debt Charge Implications

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34
	£	£	£	£	£	£	£	£	£	£	£	£
Principle	5,870,000	6,564,000	6,933,000	7,057,000	7,070,000	7,177,000	7,343,000	7,688,000	8,100,000	8,652,000	9,152,000	9,575,000
Interest	6,699,767	8,401,719	10,117,060	10,659,585	11,447,346	11,748,936	12,508,828	13,362,794	13,649,311	13,841,531	13,806,796	13,573,071
Expenses	177,898	174,298	175,101	175,156	172,334	170,362	169,692	168,353	167,988	168,124	167,020	165,071
Investment income	(113,750)	(170,625)	(227,500)	(284,375)	(341,250)	(398,125)	(455,000)	(455,000)	(511,875)	(511,875)	(511,875)	(511,875)
	<b>12,633,916</b>	<b>14,969,392</b>	<b>16,997,661</b>	<b>17,607,366</b>	<b>18,348,430</b>	<b>18,698,173</b>	<b>19,566,519</b>	<b>20,764,148</b>	<b>21,405,425</b>	<b>22,149,780</b>	<b>22,613,941</b>	<b>22,901,267</b>
Increase from previous year	481,190	2,335,477	2,028,269	609,705	741,054	349,743	868,346	1,197,528	641,277	744,355	464,161	187,326

Appendix 9 – Common Good Fund Revenue Budget 2022-23

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
<b>Income:</b>					
Rental income	(535,000)	(29,225)	(179)	(945)	-
Other income	(7,500)	-	-	-	-
Contribution from South Ayrshire Council	-	-	-	(45,000)	-
Interest on balances	(11,000)	(2,000)	(200)	-	(15)
<b>Total planned income</b>	<b>(553,500)</b>	<b>(31,225)</b>	<b>(379)</b>	<b>(45,945)</b>	<b>(15)</b>
<b>Expenditure:</b>					
Caretaker recharge	21,500	-	-	-	-
Repairs and maintenance	95,500	1,421	200	1,750	-
Grounds maintenance	165,000	29,054	-	43,000	-
Utilities	47,000	-	-	1,195	-
Non-domestic rates/ council tax/ water	157,000	250	-	-	-
Insurance	30,500	-	-	-	-
Other property costs	15,500	-	-	-	-
Supplies and services	3,000	-	-	-	-
Other administrative costs	1,000	-	-	-	-
Support Service costs	15,000	-	-	-	-
Grants to voluntary organisations	-	500	-	-	-
<b>Total planned expenditure</b>	<b>551,000</b>	<b>31,225</b>	<b>200</b>	<b>45,945</b>	<b>-</b>
<b>Planned (surplus)/ deficit for the year</b>	<b>(2,500)</b>	<b>-</b>	<b>(179)</b>	<b>-</b>	<b>(15)</b>
Projected revenue surplus at 1 April 2022	(93,311)	(253,836)	(35,214)	(9,490)	(1,531)
<b>Projected revenue surplus at 31 March 2023</b>	<b>(95,811)</b>	<b>(253,836)</b>	<b>(35,393)</b>	<b>(9,490)</b>	<b>(1,546)</b>

Based on anticipated rental income from properties owned by Ayr and Prestwick Common Good Funds due to the impact of economic recovery from Covid-19 restrictions and other market pressures, expenditure budgets have been adjusted accordingly.

Appendix 10 – Common Good Fund Capital Budget 2022-23

	Ayr £	Prestwick £	Troon £	Girvan £	Maybole £
<b>Projected surplus balance at 1 April 2022</b>	<b>(533,958)</b>	<b>(34,699)</b>	-	-	-
Planned expenditure	-	-	-	-	-
Anticipated income	(10,000)	-	-	-	-
<b>Projected surplus balance as at 31 March 2023</b>	<b>(543,958)</b>	<b>(34,699)</b>	-	-	-

This position assumes completion during 2021-22 of ongoing capital works to Rozelle House. Any new capital expenditure proposals will be brought forward during the year for Members' approval.

## **Carbon Budget 2022-23**

### **1. Background**

The council financial budgets and service provision is currently being delivered within the context of a climate and ecological emergency as declared by Scottish Government. Public sector climate change duties require South Ayrshire Council to act in a range of ways.

The duties first introduced by the Climate Change (Scotland) Act 2009 require that a public body must, in exercising its functions, act in the way best calculated to contribute to the delivery of emissions reduction targets (known as 'mitigation'), in the way best calculated to help deliver any statutory climate change adaptation programme, and in a way that it considers is most sustainable. From reporting for the 2021/22 year onwards public bodies are required to set out in annual reporting how each will align its spending plans and use of resources to contribute to reducing emissions and delivering emissions reduction targets.

The introduction of carbon budgeting is a key contribution to doing this, giving transparency in relation to the level of emissions being directly driven by the provision of each service area and linking the frontline and supporting functions of the organisation in a joint endeavour to identify and take forward opportunities to drive down these organisational emissions and meet the required targets.

### **2. Carbon Budget 2022-23 target**

Total accounted carbon emissions of the council in relation to electricity, direct fossil fuel use and grey mileage equated to 19,424.47 TCO<sub>2</sub>e in 2019/20. The service delivery driving the generation of these emissions has been analysed on a service basis. Taking account of the council's adopted target and allowing for a proportionate and incrementally stepped approach to delivery of this, carbon expenditure for these source areas should total no more than 15,578.70 TCO<sub>2</sub>e for financial year 2022/23 and these areas can be devolved to service level. Other organisational emissions source areas, namely emissions driven by the Councils commercial waste recycling and disposal and water use, have also been calculated as a top line, but at the current time can only be accounted for on an organisational basis.

Having both the background information and understanding about the carbon generated through the provision of their services and the targets for reduction will allow services to establish how they are best able to meet the targets required while still delivering excellent services and as such what level of change and investment will be required to do so.

Consideration will require to be given going forward of the level and targeting of investment across the organisation to allow the organisation to meet its overall reduction target. This is particularly the case with regard to physical infrastructure projects, but also relates to changes to way we deliver services, staffing and skills realignment and development. In this way and through the processes outlined here the link will be made between alignment of spending plans and delivery of carbon reductions and climate change duties.



### 3. Carbon Budget 2022-23 allocation on a service basis

<i>Directorate</i>	<i>Service Area</i>	<i>TCO<sub>2e</sub></i>	
Chief Executive	Risk and Safety	7.66	
	Employee Services and HR	48.48	
	Legal and Licensing	19.57	
	ICT Operations	180.35	
	Revenue and Benefits	82.78	
	Senior Leadership	16.94	
	ICT Enterprise Architecture	4.26	
	Corporate and Service Finance	46.73	
	Trading Standards and Environmental Health	29.28	
	Democratic Governance	87.33	
	<b>Total Chief Executive</b>	<b>523.38</b>	
	Health and Social Care	Children's housing	49.99
		Reablement	173.23
Maintenance Care		390.09	
Children's Services		113.56	
Children's Health		16.54	
Social Work Justice		39.27	
Performance Planning and Administration		86.22	
Service Hubs – Troon, Prestwick, Maybole and Girvan		47.46	
Service Hubs - Ayr		48.78	
Learning Disability and Sensory Impairment		122.47	
Public Protection		7.23	
Mental Health		4.49	
<b>Total Health and Social Care</b>		<b>1,099.33</b>	
People	Sport and Leisure	1,421.14	
	Golf	270.93	
	Community Development and Employee Skills	476.52	
	Housing Policy & Corporate Planning and Improvement	25.07	
	Internal Audit and Corporate Fraud	5.59	

<i>Directorate</i>	<i>Service Area</i>	<i>TCO<sub>2E</sub></i>
	Organisational Development and Customer Services	48.07
	Maybole Regeneration	28.43
	Tourism Events and Community Facilities	646.36
	Central ASN	109.60
	Central Early Years and Primary	51.73
	Central Education	22.83
	Education - Ayr Cluster	507.99
	Education - Belmont Cluster	1,030.71
	Education - Carrick Cluster	575.48
	Education - Girvan Cluster	538.79
	Education - Kyle Cluster	504.52
	Education - Marr cluster	919.68
	Education - Prestwick Cluster	885.52
	Education - Queen Margaret Cluster	399.08
	<b>Total People</b>	<b>8,468.04</b>
<b>Place</b>	Planning and Building Standards	84.62
	Housing Services	384.80
	Professional Design Services	12.33
	Economic Development	29.98
	Asset Management	104.10
	Property Maintenance	373.68
	Procurement	16.70
	Special Property Projects	5.84
	Facilities Management	1,170.52
	Neighbourhood Services	1,852.89
	<b>Total Place</b>	<b>4,035.46</b>
<b>Ayrshire Roads Alliance</b>	Ayrshire Roads Alliance	1,452.49
	<b>Total Ayrshire Roads Alliance</b>	<b>1,452.49</b>
	<b>Total all Services</b>	<b>15,578.70</b>

#### **4. Carbon Budget for years 2023-24 onwards**

As the council has adopted a target to 2030 and an initial, equal and incremental approach to apportionment of savings, a 10-year projection has also been issued to budget holders and allows budget holders the ability to plan for longer term change projects and associated savings while staying within their 10-year budget requirements. Future analysis of the organisations carbon emissions undertaken each year will be provided at a service level and as part of this process realigned in response to any realignment of service delivery within the organisation, with revised targets and projections issued. Some minor realignments have taken place in response to restructuring to calculate the 2022-23 budget relative to the 2021-22 budget.

It is recognised and acknowledged that there are many unknowns in relation to the climate change agenda, not least with regard to evolving technology and new emerging solutions, however the urgency of the agenda means it is not possible to delay all action until we have certainty in all areas; rather progress requires to be made early with a focus on 'no regrets' actions and in many instances external support is available to assist with appropriate actions.

It should also be noted that there will be times when delivering appropriately in relation to our public sector climate change duties on an area wide basis in relation to climate change may compromise organisational carbon budget targets. In relation to this point it should be noted that the council's area wide targets will also require to evolve and increasingly be factored into financial decision making and annual reporting. The Council's Sustainable Development and Climate Change Strategy as well as the regional approach to climate change currently under development will be key mechanisms for taking this forward.

It should also be noted that while the equal application of the target across services is appropriate at this time to recognise the scale of the challenge and develop thinking around each service areas specific response, this may not always be the case going forward. This will depend on the ability to facilitate change in different service areas in the initial years of the carbon budget, which may in turn require additional realignment of the balance of targets across the organisation in future years. It is noted that at the present time services with a heavy dependence on the built estate, such as education, or on heavy vehicles, such as waste management, have a more limited potential to reduce their emissions significantly in the short term although their overall contribution to the climate change agenda is significant, and in the case of heavy vehicles new solutions are likely to become viable in the second half of the decade.

#### **5. Future Financial Implications**

Delivering the carbon budget will undoubtedly require financial investment and changes to the way in which we deploy our resources. The carbon budget processes set out in this appendix are intended to help the Council to meet requirements in a way which is planned and structured, recognising the financial costs but striving to meet them in the most resource efficient way possible.

The full costs of becoming net zero carbon are not known at this point, and many variables, including technology and energy prices, will change over the period between now and 2030 and 2045. The Council will seek and pursue external funding opportunities where possible, however it is important for the Council to be aware that investments from within the Council's own budgets will also be required. However, for

2022-23 £1.000m of funding has been included in the capital investment programme to determine the financial implications of identified potential future works. This will allow consideration for possible inclusion in future budget setting cycles depending on affordability alongside consideration of the current programme commitments.





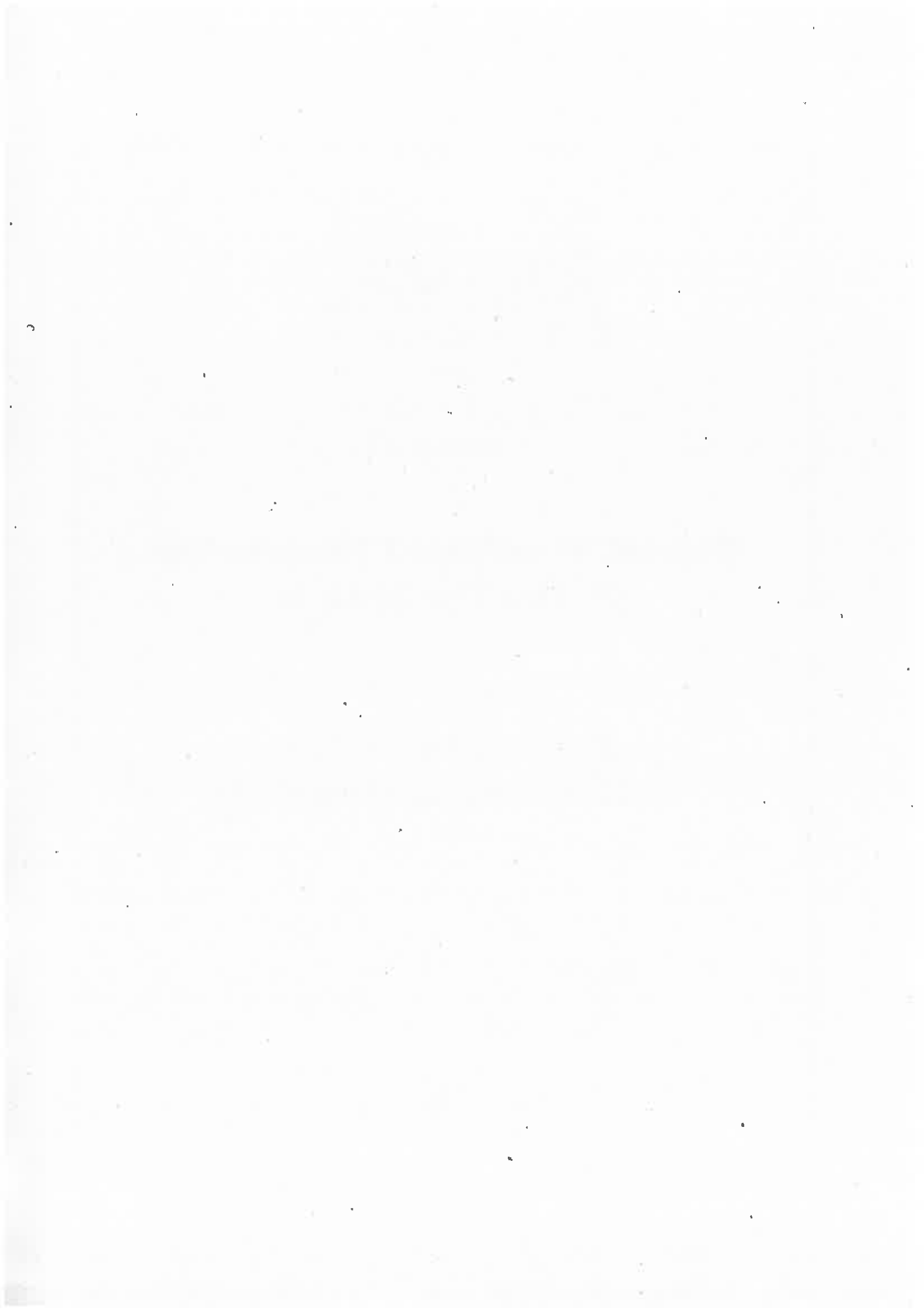


**Annexe 2**

**Capital Investment Programme  
2022-23 to 2033-34**

**Proposals of the  
Conservative Members**

**3 March 2022**





## Budget Proposal Contents

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# General Services Capital Investment Programme 2022-23 to 2033-34

## Conservative Group Proposals

1) **Accept the majority of the recommendations of the Councils Capital Asset Management Group (CAMG) for the refresh of the previously approved investment programme through:**

- the extension of the programme to include an additional £56.008 million available investment spend between 2031-32 and 2033-34 per the Council's Capital Investment Strategy;
- the re-profiling of funding that is not expended in the current financial year (2022-23) to future years to ensure that projects previously approved by Council are carried out and other re-profiling of project spend within the programme as recommended by the CAMG; and
- the introduction of new capital investment based on capital bids submitted by services for consideration by the CAMG totalling £58.198m. Further detail is provided in **Appendix 1**.

2) **Make the following further amendments to the programme (*Appendix 2*):**

- **Girvan All weather pitch** –specific location to be determined following consultation with the local community and groups and subsequent planning arrangements.
- **Ayr Leisure Facility** – retain the land and demolish and clear the site for future development following completion of the purchase and thereafter suspend the project and remove the remaining £36.3m funding from the programme;
- **Citadel Centre** - invest £9m in a significant refurbishment at the Ayr Citadel (£3m in 2022-23; £3m in 2023-24 and £3m in 2024-25);
- **Roads** - In addition to the investment recommended by the Capital Asset Management Group, invest a further £0.672m in 2023-24, £0.740m in 2023-24 and £1.000m per annum over the remaining ten years of the twelve-year programme in Roads Reconstruction and Improvement through the Ayrshire Roads Alliance;
- **Place Planning & Community Led Project Fund** – introduce a new place Planning & Community led investment project by allocating £1.000m for seven of the eight wards (excluding Ayr West Ward) for capital investment purposes (£7.0m in total) to be profiled in two amounts of £3.500m in both 2022-23 and 2023-24; and

- **Ayr West Ward - Ayr Town Centre Investment** – invest £6m in improving and revitalising Ayr Town Centre, split equally over 2 years 2022-23 and 2023-24.
- 3) Agree the overall £2.888m of net reduction in expenditure to the programme resulting from the six amendments at 2) above (as detailed in Appendix 2) over the course of the twelve-year programme;**
  - 4) To note that by incorporating £58.198m of new capital bids identified in 1) above with overall £2.888m net reduction in investment proposed in 3) above, results in net under programming of £0.630m when comparing to the £56.008m of available investment funding. Utilisation of this under programming will be considered as part the in-year capital investment monitoring arrangements or as part of future budget setting cycles.**
  - 5) Agree to determine during this and future budget setting cycles that any annual net saving/ cost in debt charges over the twelve-year period occurring as a result of the amendments in 1) to 3) above will either be:**
    - allocated to/ from uncommitted reserves, or
    - utilised to reduce the level of potential savings required to balance future budget gaps.
  - 6) Agree the overall £459.751m twelve-year capital investment programme, funding and debt charge implications as detailed in Appendix 3 which incorporates the amendments at sections 1) and 2) above.**

# Appendix 1 - Capital asset Management Group - new investment proposals

Children & Families Investment		2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
		£	£	£	£	£	£	£	£	£	£	£	£	£
1	Daily Primary School Surplus Plot - Car Park	110,000	-	-	-	-	-	-	-	-	-	-	-	110,000
2	Dalmling Campus	-	-	-	-	-	-	-	-	10,732,000	11,947,000	891,000	-	23,570,000
3	School Refurbishment Programme - Various Projects	-	-	-	-	-	-	-	-	-	2,400,000	2,400,000	2,400,000	7,200,000
4	Window and Roof Replacement - Various Projects	-	-	-	-	-	-	-	-	-	150,000	150,000	150,000	450,000
<b>Total</b>		<b>110,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,732,000</b>	<b>14,497,000</b>	<b>3,441,000</b>	<b>2,590,000</b>	<b>31,220,000</b>

Communities Investment		2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
		£	£	£	£	£	£	£	£	£	£	£	£	£
5	Ayrshire Roads Alliance - Road Reconstruction and Improvement	2,000,000	-	-	-	-	-	-	-	-	1,500,000	1,500,000	1,500,000	6,500,000
6	Ayrshire Roads Alliance - Urban Harour South Pier Quay	8,000	120,000	-	-	-	-	-	-	-	-	-	-	128,000
7	Rearranging Ayrshire Roads Alliance - Formation of passing places on U25 between Barr and Dailly	150,000	-	-	-	-	-	-	-	-	-	-	-	150,000
8	Ayrshire Roads Alliance - New Footpath to Crosshill Cemetery	60,000	140,000	-	-	-	-	-	-	-	-	-	-	200,000
9	Mixed tenure grant	100,000	100,000	-	-	-	-	-	-	-	-	-	-	200,000
10	Golf Strategy - Health & Safety works	500,000	-	-	-	-	-	-	-	-	-	-	-	500,000
<b>Total</b>		<b>2,618,000</b>	<b>360,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>1,500,000</b>	<b>7,678,000</b>

Other Investment		2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
		£	£	£	£	£	£	£	£	£	£	£	£	£
11	Equalities Act Budget - Various Projects	-	-	-	-	-	-	-	-	-	300,000	300,000	300,000	900,000
12	Net Zero Carbon Retrofit	750,000	-	-	-	-	-	-	-	-	-	-	-	750,000
13	Property Refurbishment - Various Projects	-	-	-	-	-	-	-	-	-	1,250,000	1,250,000	1,250,000	3,750,000
14	Rewiring Programme (Including Residual Decoration Work, Etc.) - Various Projects	-	-	-	-	-	-	-	-	-	200,000	200,000	200,000	600,000
15	Works to Facilitate Property Rationalisation - Various Projects	-	-	-	-	-	-	-	-	-	100,000	100,000	100,000	300,000
16	Business systems	-	-	-	-	-	-	-	-	-	1,300,000	1,300,000	1,300,000	3,900,000
17	End User Computing	-	-	-	-	-	-	-	-	-	1,400,000	1,400,000	3,900,000	6,700,000
18	Information & Data	-	-	-	-	-	-	-	-	-	420,000	420,000	420,000	1,260,000
19	ICT Infrastructure	-	-	-	-	-	-	-	-	-	130,000	130,000	130,000	390,000
20	Facilitate Introduction of Flexible Working	-	-	-	-	-	-	-	-	-	100,000	100,000	100,000	300,000
21	Initial Work on Projects For Future Years	-	-	-	-	-	-	-	-	-	150,000	150,000	150,000	450,000
<b>Total</b>		<b>750,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>5,350,000</b>	<b>5,350,000</b>	<b>7,850,000</b>	<b>19,300,000</b>

Total New Investment		2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
		£	£	£	£	£	£	£	£	£	£	£	£	£
<b>Total New Investment</b>		<b>3,678,000</b>	<b>360,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>10,732,000</b>	<b>21,347,000</b>	<b>10,291,000</b>	<b>11,910,000</b>	<b>58,198,000</b>

## 1) New investment proposal detail

The following information provides details on the new projects added to the programme identified in the table above.

**Table ref: 1 - Dailly Primary School Surplus Plot – Car Park:** Investment of £110,000 has been added in 2022-23 for the creation of a car park for staff and visitors including 2 accessible spaces.

**Table ref: 2 - Dalmilling Campus:** This project will replace the existing Dalmilling Primary School building with enhanced provision for pupils with additional support needs and facilities for the community and the Health & Social Care Partnership. Funding is split over years 2030-31 (£10,732,000), 2031-32 (£11,947,000) and 2032-33 (£891,000).

**Table ref: 3- School Refurbishment Programme – Various Projects:** Additional funding has been added to the programme to include a total amount of £7,200,000 over three years (£2,400,000 in 2031-32, £2,400,000 in 2032-33 and £2,400,000 in 2033-34) for school refurbishment works.

**Table ref: 4 - Window and Roof Replacement – Various Projects:** Additional funding has been added to the programme to include a total amount of £450,000 over three years (£150,000 in 2031-32, £150,000 in 2032-33 and £150,000 in 2033-34) for window and roof replacement works.

**Table ref: 5 - ARA Road Reconstruction and Improvement:** Additional funding of £6,500,000 has been added over four years (£2,000,000 in 2022-23, £1,500,000 in 2031-32, £1,500,000 in 2032-33 and £1,500,000 in 2033-34) to continue to provide road users with an improved and safer road network which will have fewer potholes and a smoother surface.

**Table ref: 6 – ARA Girvan South Pier Repairs:** Investment of £128,000 has been added over two years (£8,000 in 2022-23 and £120,000 in 2023-24) for repairs to the harbour wall sheet piling.

**Table ref: 7 – ARA Formation of Passing Place:** Investment of £150,000 has been added to 2022-23 to enable passing places to be created on the U25 between Barr and Dailly.

**Table Ref: 8 - ARA New footpath:** Investment of £200,000 has been added over two years (£60,000 in 2022-23 and £140,000 in 2023-24) to create a new footpath to Crosshill Cemetery.

**Table ref: 9 - Mixed Tenure Grant:** Investment of £200,000 has been added to the programme over two years (£100,000 in 2022-23 and £100,000 in 2023-24) to support provision of grants to owners in mixed tenure blocks to ensure the Council meets the Scottish Housing Quality Standard requirements and improves the living standards in neighbourhoods and communities.

**Table ref: 10 - Golf Strategy – Health & Safety Works:** Funding of £500,000 has been added to the programme in 2022-23 to upgrade staff welfare accommodation and replace a storm damaged equipment store.

**Table ref: 11 - Equalities Act – Various Projects:** Additional funding has been added to the programme to include a total amount of £900,000 over three years (£300,000 in 2031-32, £300,000 in 2032-33 and £300,000 in 2033-34) to continue to support the ongoing accessibility improvement worked being carried out across the Council's property estate.

**Table ref: 12 - Net Zero Carbon Retrofit:** Funding of £750,000 has been added to the programme in 2022-23 to determine the financial implications of the required works.

**Table ref: 13 - Property Refurbishment – Various Projects:** Additional funding of £3,750,000 has been added to the programme over three financial years (£1,250,000 in 2031-32; £1,250,000 in 2032-33 and £1,250,000 in 2033-34) to continue the funding that will support the ongoing refurbishment of the Council's property estate.

**Table ref: 14 - Rewiring Programme – Various Projects:** Additional funding has been added to the programme to include a total amount of £600,000 over three years (£200,000 in 2031-32, £200,000 in 2032-33 and £200,000 in 2033-34) to fund the ongoing rewiring programme in various properties.

**Table ref: 15 - Works to Facilitate Property Rationalisation – Various Projects:** Additional funding of £300,000 has been added over three years (£100,000 in 2031-32, £100,000 in 2032-33 and £100,000 in 2033-34) to facilitate property rationalisation.

**Table ref: 16 - ICT – Business Systems:** £3,900,000 has been added to the programme over three years (£1,300,000 in 2031-32, £1,300,000 in 2032-33 and £1,300,000 in 2033-34) to continue the renewal, consolidation and replacement of business systems across the Council. Business Systems are the shared software applications that enable and automate business tasks, transactions and data, resulting in employees, customers, and other stakeholders being more efficient and effective, and processes more compliant.

**Table ref: 17 - ICT – End User Computing:** Additional funding of £6,700,000 has been added to the programme over three years (£1,400,000 in 2031-32, £1,400,000 in 2032-33 and £3,900,000 in 2033-34) to renew/replace devices and software such as laptops, tablets, smart phones and printers etc, which provide the user interface to other technology-based business processes, information and productivity tools.

**Table ref: 18 - ICT – Information and Data :** Funding of £1,260,000 has been added to the programme over three years (£420,000 in 2031-32, £420,000 in 2032-33 and £420,000 in 2033-34) to maintain and upgrade core technology such as storing, managing, transforming and presenting the Council's electronic data resources.

**Table ref: 19 - ICT Infrastructure:** Funding of £390,000 has been added to the programme over three years (£130,000 in 2031-32, £130,000 in 2032-33 and £130,000 in 2033-34) to maintain and upgrade Network communications, Servers, Storage, Operating Systems, Databases, etc.

**Table ref: 20 - Facilitate Introduction of Flexible Working:** A further allowance of £300,000 has been added over three years (£100,000 in 2031-32, £100,000 in 2032-33 and £100,000 in 2033-34) to continue the funding that will support the Introduction of Flexible Working.

**Table ref: 21 - Initial Work on Projects for Future Years:** Further provision has been made in the programme for initial work on projects in future years in the amount of £450,000 over three years (£150,000 in 2031-32, £150,000 in 2032-33 and £150,000 in 2033-34).

## **2) Other material changes**

**Ayrshire Growth Deal Investment:** The expenditure profile has been updated to reflect the most up to date project cost profile and timing of Scottish Government and UK Government contribution expectations. It should be noted that the UK Government funding contribution is expected over a fifteen-year period. UK Government contributions of £2.169m are therefore due to be received beyond the twelve-year time frame of the current investment programme shown. It is likely that further re-profiling will be required as information regarding the exact timing of project spend in later years becomes clearer.



## Appendix 2 - Proposed Conservative Group Amendments

Communities Investment	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
Ayr Leisure Facility	(14,300,000)	(22,000,000)	-	-	-	-	-	-	-	-	-	-	(36,300,000)
Ayrshire Roads Alliance - Road Reconstruction and Improvement	672,000	740,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	11,412,000
Citadel Enhancement works	3,000,000	3,000,000	3,000,000	-	-	-	-	-	-	-	-	-	9,000,000
Place Planning & Community Led Project Fund (7 wards at £1,000m per ward over two years)	3,500,000	3,500,000	-	-	-	-	-	-	-	-	-	-	7,000,000
Ayr West ward Improving/revitalising Ayr Town Centre	3,000,000	3,000,000	-	-	-	-	-	-	-	-	-	-	6,000,000
	(4,128,000)	(11,760,000)	4,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	1,000,000	(2,888,000)

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>1) Children &amp; Families Investment</b>													
Archive and Registration Centre and Ayr Grammar School Project	800,000												800,000
Carrick Academy (Maybole Campus)	31,448,948	15,000,000											46,448,948
Daily Primary School Surplus Plot - Car Park	110,000												110,000
Dairmling Campus									10,732,000	11,947,000	891,000		23,570,000
Early Learning and Childcare - Multi Year Capital Allocations	5,587,505	1,317,555											6,905,060
Education - Digital Inclusion for South Ayrshire Council	5,302												5,302
Glenburn and St Ninian's Primary Schoolssshared campus	5,873,817	1,150,000											7,023,817
Girvan All Weather Pitch	800,000												800,000
Girvan Primary School		3,000,000	13,000,000	6,440,000									22,440,000
ICT Replacement in Schools	220,000												220,000
Invergarven New build	12,572												12,572
Sacred Heart Primary	2,250,000												2,250,000
School Refurbishment Programme - Various Projects	2,254,710	2,200,000	2,086,226	2,086,226	2,086,226	2,086,226	2,086,226	2,086,226	2,086,226	2,400,000	2,400,000	2,400,000	26,258,292
Southcraig Campus	88,000												88,000
St John's Primary and Wallacetown Early Years Centre					2,000,000	10,130,000	4,000,000						16,130,000
Window and Roof Replacement - Various Projects	285,688	150,000	150,000	150,000	150,000	150,000	200,000	200,000	200,000	150,000	150,000	150,000	2,085,688
	49,736,542	22,817,555	15,236,226	8,575,226	4,236,226	12,386,226	6,286,226	2,286,226	13,818,226	14,497,000	3,441,000	2,550,000	155,147,579

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>2) Health &amp; Social Care Investment</b>													
Scheme of Assistance	680,395	680,000	500,000	600,000	600,000	600,000	600,000	600,000	600,000				5,460,395
North Ayr Health and Care Facility									9,000,000				9,000,000
	680,395	680,000	500,000	600,000	600,000	600,000	600,000	600,000	9,600,000	0	0	0	14,460,395

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>7) Communities Investment</b>													
Ayr Leisure Facility	6,700,000												6,700,000
Ayrshire Roads Alliance - Bridge works	790,571	278,000	382,000	200,000									1,630,571
Ayrshire Roads Alliance - Bridge works (bridge of Coyle Block Reinforcement)	50,000												50,000
Ayrshire Roads Alliance - Girven Harbour Jetty Repairs	310,000												310,000
Ayrshire Roads Alliance - Girven South Pier Repairs	8,000	120,000											128,000
Ayrshire Roads Alliance - LED replacement	231,951						100,000	100,000	100,000				631,951
Ayrshire Roads Alliance - Local Flood Risk Plan	172,596	64,000	64,000	64,000	64,000								428,596
Ayrshire Roads Alliance - Road Reconstruction and Improvement	5,172,000	3,240,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	3,500,000	2,500,000	2,500,000		40,412,001
Ayrshire Roads Alliance - C12 Durure Slope Stabilisation	198,000												198,000
Ayrshire Roads Alliance - EV Charging Infrastructure	100,000	100,000	120,430										320,430
Ayrshire Roads Alliance - 20mph Infrastructure	23,708												23,708
Ayrshire Roads Alliance - Street Lighting	204,711	250,000	250,000	250,000	250,000								1,204,711
Ayrshire Roads Alliance - Traffic Signals Renewals Programme	190,000	140,000											330,000
Ayrshire Roads Alliance - B734 Pingerrach Slope Stabilisation and Safety Barrier	2,000												2,000
Ayrshire Roads Alliance - New Traffic Signals	200,000												200,000
Ayrshire Roads Alliance - Formation of passing places on U25 between Barr and Daily	150,000												150,000
Ayrshire Roads Alliance - New Footpath to Crosshill Cemetery	90,000	140,000											230,000
Facilities to assist with tourist and visitor facilities	198,507												198,507
Belleisle Park - Additional Works	680,000												680,000
CCTV Public Space Infrastructure	375,000												375,000
Cemetery Infrastructure Project	2,304,044	500,000	250,000	100,000	100,000								3,254,044
Citadel Enhancement works	3,015,000	3,000,000	3,000,000										9,015,000
Craigie Additional Sporting Facility	4,700,000												4,700,000
Craigie Park Sport for All facility Development	200,000												200,000
Cycling Walking Safer Streets (grant funded works)	481,000												481,000
Golf Strategy - Health & Safety works	500,000												500,000
Green Waste / Household Recycling and Waste Transfer Station	4,000,000	4,150,000	4,000,000										12,150,000
Masonhall Crematorium Upgrade of drainage	242,500												242,500
Maybole Town Centre Regeneration - Town Hall	221,632												221,632
Maybole Town Centre Regeneration - Public Realm Improvements to the High Street	608,375	259,875											868,250
Mixed Tenure Grants	100,000	100,000											200,000
Northfield Bowling Centre Refurbishment	525,000												525,000
Place Plans	1,050,000												1,050,000
Public Conveniences - Various Projects	372,333												372,333
Rozella House	200,000												200,000
Troon Cemetery Extension	26,832												26,832
VAT Recovery funds investment	460,000												460,000
Place Planning & Community Led Project Fund (7 wards at £1,000m per ward over two years)	3,500,000	3,500,000											7,000,000
Ayr West ward improving/revitalising Ayr Town Centre	3,000,000	3,000,000											6,000,000
<b>Total</b>	<b>41,282,780</b>	<b>70,641,875</b>	<b>71,046,330</b>	<b>4,114,000</b>	<b>3,914,000</b>	<b>1,610,000</b>	<b>3,608,000</b>	<b>3,690,000</b>	<b>3,608,001</b>	<b>2,608,000</b>	<b>2,508,000</b>	<b>2,508,000</b>	<b>101,858,156</b>

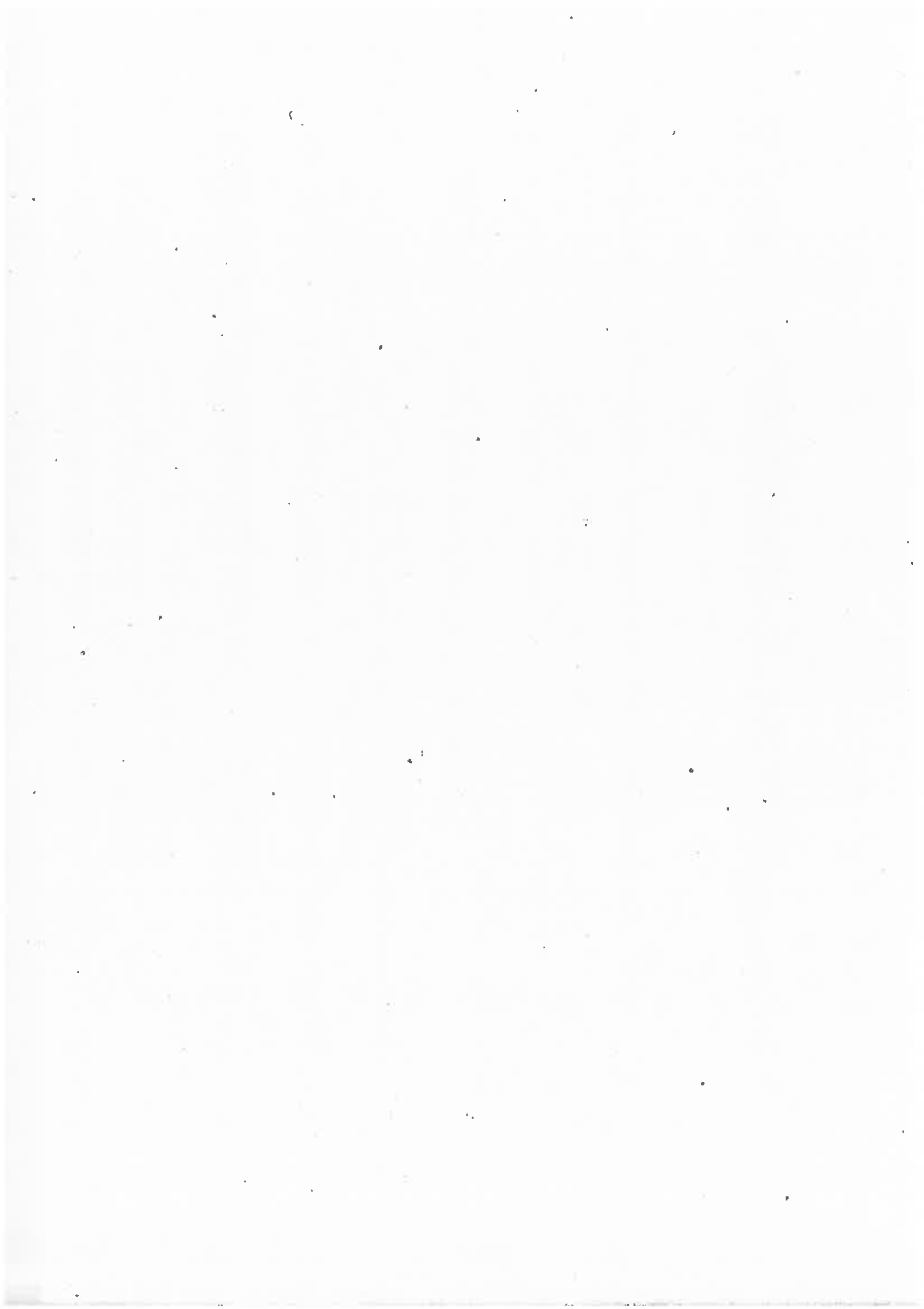
	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>4) Other Investment</b>													
<b>Buildings</b>													
Developers' Contribution related projects	1,868,697												1,868,697
Depot Improvement Throughout South Ayrshire Council - Walker Road Depot - Transfer station	292,270	250,000											542,270
Depot Improvement Throughout South Ayrshire Council - Additional Works	94,000												94,000
Equalities Act Budget - Various Projects	207,170	300,000	300,000	300,000	300,000	300,000	350,000	350,000	350,000	300,000	300,000	300,000	3,657,170
Riverside Project	2,495,795	1,800,000											4,295,795
Office and Welfare Facilities at Bridge Street, Girvan	1,650,000												1,650,000
Property Refurbishment - Various Projects	1,164,408	1,150,000	1,250,000	1,250,000	1,250,000	1,500,000	1,500,000	1,500,000	1,500,000	1,250,000	1,250,000	1,250,000	15,814,408
Refurbishment and Extension to King George V Changing Facilities	300,000												300,000
Relocation of Archive Centre	850,000												850,000
'Renewable Heat Incentive Certifications	10,000												10,000
Rewiring Programme - Various Projects	200,000	200,000	200,000	200,000	200,000	250,000	250,000	250,000	250,000	200,000	200,000	200,000	2,600,000
Works to Facilitate Property Rationalisation - Various Projects	1,314,364	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	100,000	100,000	100,000	2,614,364
<b>Information Technology</b>													
Business systems	6,229,619	673,600	852,600	752,600	1,350,000	1,165,000	1,231,000	1,231,000	1,165,000	1,300,000	1,300,000	1,300,000	18,550,419
End User Computing	3,524,000	1,652,000	4,008,000	1,594,000	1,534,000	3,410,000	1,344,000	1,344,000	3,610,000	1,400,000	1,400,000	1,400,000	29,018,000
Information & Data	330,000	450,000	300,000	450,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	420,000	4,890,000
ICT Infrastructure	694,000	655,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	130,000	2,648,000
<b>Other</b>													
Facilitate Introduction of Flexible Working	385,000	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	100,000	100,000	100,000	1,685,000
Initial Work on Projects For Future Years	173,857	100,000	100,000	100,000	100,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	1,623,857
Project Management Costs	95,000												95,000
Repair & Renewal (works funded by contribution)	411,312												411,312
<b>Economic Regeneration</b>													
Ayrshire Growth Deal	11,634,790	15,890,899	29,900,000	11,932,000	4,000,000	6,300,000	5,500,000	6,000,000					91,157,889
Hanger space (GPA)	1,786,607	1,000,000											2,786,607
Future Years													
Underprogramming												630,152	630,152
	30,460,868	24,321,469	37,238,600	16,906,606	9,494,660	13,925,000	11,175,000	11,675,000	9,175,000	5,360,000	5,350,000	8,460,152	188,543,740
<b>Total 12 year Capital Investment programmes</b>	128,160,576	66,600,929	64,521,296	30,268,626	18,234,226	30,461,226	21,661,226	18,161,226	34,393,227	22,347,000	11,281,000	13,536,152	486,750,870

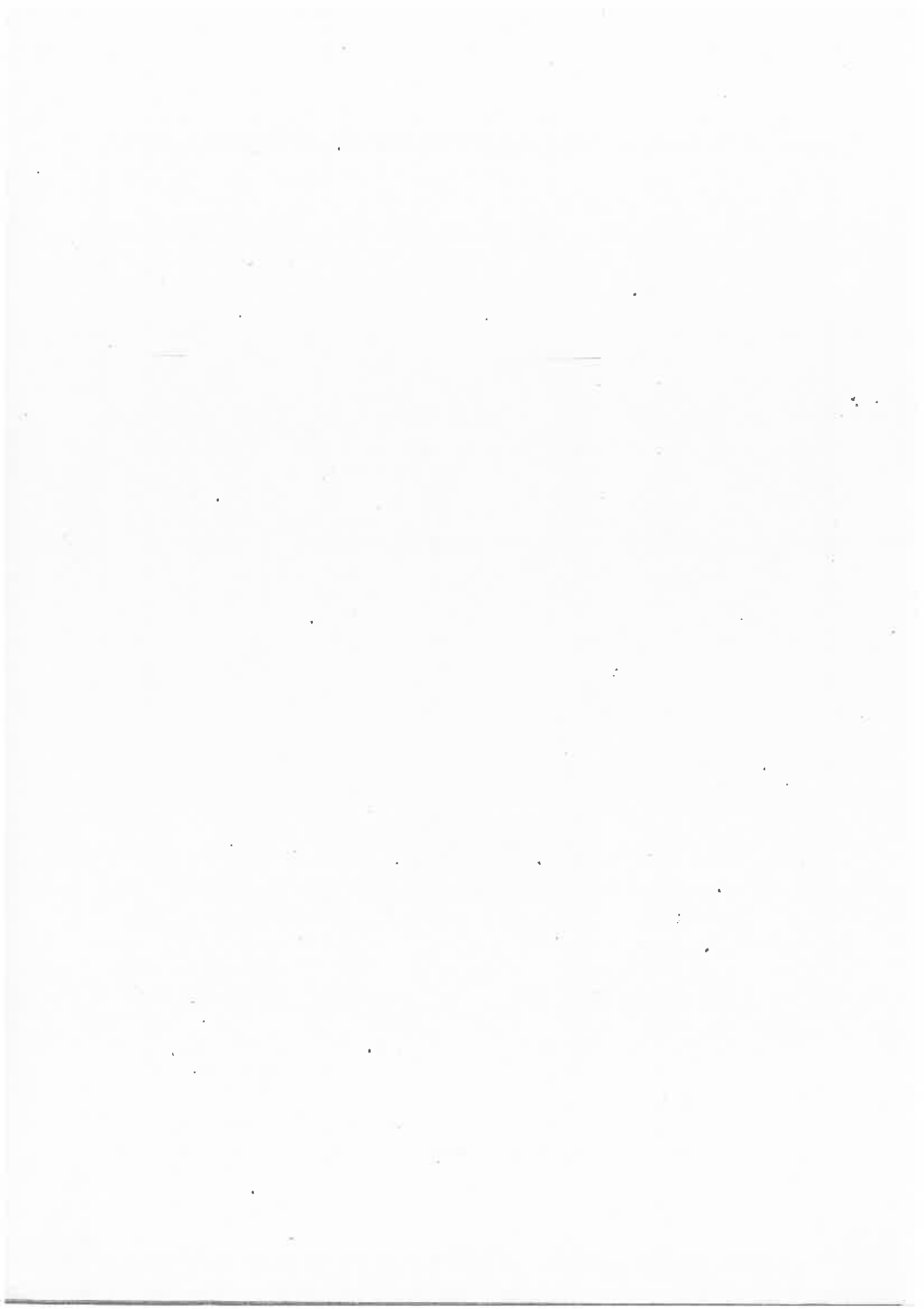
## Capital Funding

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
<b>Capital Grant</b>													
General Capital Grant	8,577,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	107,577,000
<b>Specific Capital grants:-</b>													
Specific Capital Grant - Cycling, Walking & Safer Streets	491,000	-	-	-	-	-	-	-	-	-	-	-	491,000
Specific Capital Grant - Cycling, Walking & Safer Streets	9,068,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	9,000,000	108,068,000
<b>Additional funding identified</b>													
Anticipated capital receipts	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	250,000	200,000	200,000	200,000	2,850,000
Ayrshire Growth Deal Grant due in year	10,926,407	11,081,171	11,034,093	14,452,730	2,730,408	2,957,680	2,844,593	3,184,953	1,385,517	758,621	758,621	-	62,094,793
Ayrshire Growth Deal Deferred Grant due - Note further Government deferred grant of £2.169m is due to be received in 2034-35.				1,058,262	1,453,055	1,453,055	1,453,055	1,414,630	1,414,629	1,414,630	332,380	1,742,152	11,735,849
Developers contributions to match expenditure	1,868,697	-	-	-	-	-	-	-	-	-	-	-	1,868,697
Other Contributors - Grants / CFCR / CRA/R&R	796,302	-	-	-	-	-	-	-	-	-	-	-	796,302
	13,841,406	11,331,171	11,284,093	15,760,993	4,433,463	4,660,736	4,547,649	4,849,593	3,030,147	2,373,250	1,291,000	1,942,152	79,345,641
<b>Borrowing</b>													
Prudential borrowing	104,542,797	41,520,030	25,371,256	9,116,826	4,984,226	14,941,226	6,911,226	2,911,226	25,143,227	13,147,000	3,173,250	4,002,630	255,764,910
Ayrshire Growth Deal borrowing - increase/(decrease) to Prudential borrowing required based on spend and grant profile	708,383	4,809,728	18,865,907	(3,578,993)	(183,463)	1,868,264	1,202,351	1,400,417	(2,780,147)	(2,173,250)	(2,173,250)	(1,414,630)	16,572,319
	105,251,170	46,329,758	44,237,163	5,537,833	4,800,763	16,830,490	8,113,577	4,311,643	22,363,080	10,973,750	1,000,000	2,588,000	272,337,229
<b>Total funding requirement</b>	129,160,576	66,660,829	64,521,256	30,298,826	18,234,226	30,491,226	21,861,226	18,161,226	34,393,227	22,347,000	11,291,000	13,530,152	459,790,670

## Debt Charge Implications

	2022-23	2023-24	2024-25	2025-26	2026-27	2027-28	2028-29	2029-30	2030-31	2031-32	2032-33	2033-34	Total
	£	£	£	£	£	£	£	£	£	£	£	£	£
Principle	5,870,000	6,538,000	6,811,000	6,962,000	6,979,000	7,089,000	7,259,000	7,608,000	8,024,000	8,581,000	9,079,000	9,506,000	95,000,000
Interest	6,689,104	8,299,068	9,771,806	10,376,155	11,162,769	11,498,750	12,278,090	13,133,643	13,453,852	13,697,925	13,703,907	13,511,175	135,111,175
Expenses	177,623	173,017	173,465	173,878	171,138	169,296	168,771	167,560	167,339	167,620	166,643	165,193	1,668,697
Investment income	(113,750)	(170,825)	(227,500)	(284,375)	(341,250)	(398,125)	(455,000)	(455,000)	(511,875)	(511,875)	(511,875)	(511,875)	(5,118,875)
	12,622,976	14,839,460	16,528,771	17,227,659	17,971,658	18,356,921	19,250,861	20,454,204	21,133,316	21,934,670	22,437,675	22,670,493	226,790,493
<b>Increase/(Decrease) from previous year</b>	470,251	2,216,484	1,689,311	688,868	743,999	385,263	693,941	1,203,342	679,112	801,354	593,605	1,537,177	11,537,177





*south*  
**AYRSHIRE**  
COUNCIL